



Lac La Biche County
welcoming by nature.

2013 Budget Detail

***Welcoming by nature:
Your playground of opportunity***



2013 Budget: Foreword

This document provides a detailed analysis of Lac La Biche County's adopted 2013 budget. Used as a guideline for financial management during the year, this budget will help Administration navigate through the year in accordance with Council's priorities.

Council and Administration have had a great deal of input in the development of this document and have created a balanced budget to support the needs of the citizens and organization within a sustainable framework.

The operating revenues and expenditures are grouped by department with a comparison to the previous year's budget .

2013 Budget Guiding Principles

- Balance between new construction and maintaining existing infrastructure based on financial priority.
- No new debt will be entertained in 2013, and existing debt will continue to decrease.
- Industrial/commercial and residential mill rates are determined separately. This process to be completed by the end of March.
- Unallocated reserves will be clearly assigned to projects and/or programs.

The capital program (45% of the County's overall expenses) shows a detailed breakdown of projects and assets. It also indicates the various sources of funding of each capital expenditure.

The document includes an analysis of the County's reserves, conditional funding via grants and the expected Air Weapons Range funding from the Province.

With the inclusion of a snapshot of our long-term debt, including principal and interest payments, you will be able to gauge how much our existing debt will decrease in 2013.

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**LAC LA BICHE COUNTY
SUMMARY OF OPERATING REVENUES & EXPENDITURES
2013 BUDGET**

GENERAL MUNICIPAL

	2012 BUDGET	2013 BUDGET
TOTAL PROPERTY TAXES		
ALBERTA SCHOOL FOUNDATION FUND		
GREATER NORTH FOUNDATION		
NET MUNICIPAL PROPERTY TAX	-30,572,543.07	-37,782,729.00
PENALTIES & COST ON TAXES	-156,000.00	-178,000.00
INTEREST INCOME	-295,000.00	-640,000.00
LAND LEASES		-56,000.00
OIL WELL DRILLING LICENSES	-710,000.00	-320,000.00
GRANTS - AIR WEAPONS RANGE	-5,000,000.00	-4,000,000.00
GENERAL MUNICIPAL REVENUE	-38,266,983.07	-42,976,729.00

COUNCIL

	2012 BUDGET	2013 BUDGET
COUNCIL - REVENUES	-10,000.00	-10,000.00
COUNCIL EXPENDITURES		
BASE HONORARIA	268,000.00	268,000.00
PERDIEMS	225,000.00	356,000.00
CONFERENCES AND TRAINING FEES	43,200.00	57,000.00
BENEFITS	80,023.74	76,505.52
SUBSISTENCE	94,500.00	114,000.00
COMMUNICATIONS ALLOWANCE	16,200.00	16,200.00
MILEAGE	50,000.00	110,208.00
PROMOTION ALLOWANCE	4,500.00	5,000.00
MAYOR'S GOLF TOURNAMENT	20,000.00	20,000.00
GENERAL PROMOTIONS	1,500.00	5,000.00
ADVERTISING		5,000.00
PRINTNG, BINDING & PHOTOCOPYING		1,650.00
SUBSCRIPTIONS		500.00
LEGAL FEES	10,000.00	10,000.00
CONTRACTED SERVICES		5,000.00
BUILDING RENTALS	1,500.00	1,200.00
INSURANCE	1,379.00	1,500.00
OFFICE SUPPLIES	2,500.00	3,000.00
FOOD & BEVERAGES	9,000.00	15,000.00
NON CAPITAL ASSETS		9,000.00
COUNCIL - EXPENDITURES	827,302.74	1,079,763.52
COUNCIL - NET EXPENDITURE	817,302.74	1,069,763.52

GENERAL ADMINISTRATION

ADMINISTRATION

	2012 BUDGET	2013 BUDGET
ADMINISTRATION - EXPENDITURES		
SALARIES, WAGES & BENEFITS	2,609,537.55	1,283,773.51
MILEAGE & SUBSISTENCE		12,000.00
MEMBERSHIPS	17,495.20	19,509.00
POSTAGE	52,000.00	36,000.00
TELECOMMUNICATIONS	25,741.92	7,866.24
STAFF RELATIONS	1,250.00	2,250.00
ADVERTISING		1,000.00
PRINTING, BINDING & PHOTOCOPYING	30,584.48	41,000.00
LEGAL FEES	30,000.00	30,000.00
CONTRACTED SERVICES	21,000.00	15,000.00
EQUIPMENT RENTALS	53,100.00	85,000.00
CONSUMABLES	53,381.00	67,950.00
NON CAPITAL ASSETS		16,500.00
PROFESSIONAL DEVELOPMENT	40,998.00	82,455.00
GENERAL ADMINISTRATION - EXPENDITURES	2,935,088.15	1,700,303.75

LEGISLATIVE SERVICES

	2012 BUDGET	2013 BUDGET
LEGISLATIVE SERVICES - REVENUES	-50,000.00	
LEGISLATIVE SERVICES - EXPENDITURES		
SALARIES, WAGES & BENEFITS	344,635.20	288,584.93
TELECOMMUNICATIONS	797.00	797.40
STAFF RELATIONS	625.00	375.00
ADVERTISING	5,310.00	5,000.00
LEGAL FEES	5,000.00	10,000.00
CONTRACTED SERVICES		80,000.00
CONSUMABLES	1,200.00	1,950.00
NON CAPITAL ASSETS	600.00	2,000.00
PROFESSIONAL DEVELOPMENT	16,305.00	18,255.00
LEGISLATIVE SERVICE COMMITTEES	19,824.50	20,296.00
ELECTIONS		32,710.00
LEGISLATIVE SERVICES - EXPENDITURES	394,921.70	459,968.33

LEGISLATIVE SERVICES - NET EXPENDITURES

344,921.70

459,968.33

FINANCE

	2012 BUDGET	2013 BUDGET
FINANCE - REVENUES	-9,100.00	-15,320.00
FINANCE - EXPENDITURES		
SALARIES, WAGES & BENEFITS	752,291.25	936,846.21
STAFF RELATIONS	1,250.00	1,250.00
PRINTING, BINDING & PHOTOCOPYING	3,500.00	3,500.00
ACCOUNTING & AUDIT FEES	150,000.00	100,000.00
LEGAL FEES	3,000.00	1,500.00
LAND TITLE FEES		3,500.00
ASSESSMENT SERVICES	315,500.00	290,770.00
INSURANCE	59,718.26	67,263.12
SOFTWARE SUPPORT	78,675.00	85,032.80
PENALTIES ON ACCOUNTS PAYABLE	8,500.00	6,500.00
BANK CHARGES		28,500.00
CONSUMABLES	3,600.00	3,950.00
PROFESSIONAL DEVELOPMENT	25,780.00	25,780.00
FINANCE - EXPENDITURES	1,402,464.91	1,554,392.13
FINANCE - NET EXPENDITURE	1,393,364.91	1,539,072.13

COMMUNICATIONS

	2012 BUDGET	2013 BUDGET
COMMUNICATIONS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	284,798.85	193,101.80
POSTAGE	30,000.00	25,000.00
STAFF RELATIONS	625.00	500.00
ADVERTISING	195,160.00	80,260.00
PRINTING, BINDING & PHOTOCOPYING	16,000.00	66,800.00
LEGAL FEES	1,000.00	1,000.00
CONTRACTED SERVICES	122,600.00	89,600.00
CONSUMABLES	17,950.00	20,250.00
NON CAPITAL ASSETS		3,100.00
PROFESSIONAL DEVELOPMENT	11,688.00	12,045.00
COMMUNICATIONS - EXPENDITURES	679,821.85	491,656.80

GIS

	2012 BUDGET	2013 BUDGET
GIS - REVENUES	-6,100.00	-6,700.00
GIS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	178,521.24	177,051.50
STAFF RELATIONS	250.00	250.00
PRINTING, BINDING & PHOTOCOPYING	25,000.00	25,000.00
CONTRACTED SERVICES	49,000.00	46,500.00
COMPUTER SUPPORT	41,097.00	44,400.00
EQUIPMENT LEASES	13,200.00	13,200.00
CONSUMABLES	16,400.00	18,500.00
NON CAPITAL ASSETS		2,500.00
PROFESSIONAL DEVELOPMENT	13,821.00	10,780.00
GIS - EXPENDITURES	340,339.24	338,181.50
GIS - NET EXPENDITURE	334,239.24	331,481.50

RECORDS MANAGEMENT

	2012 BUDGET	2013 BUDGET
RECORDS MANAGEMENT - EXPENDITURES		
SALARIES, WAGES & BENEFITS	106,712.76	183,851.41
TELECOMMUNICATIONS	2,716.00	797.40
STAFF RELATIONS	125.00	375.00
PRINTING, BINDING & PHOTOCOPYING		200.00
SUBSCRIPTIONS & PUBLICATIONS		650.00
LEGAL SERVICES	1,000.00	1,000.00
CONTRACTED SERVICES	160,404.00	175,000.00
CONSUMABLES		1,000.00
NON CAPITAL ASSETS		4,500.00
PROFESSIONAL DEVELOPMENT	1,565.00	12,915.00
RECORDS MANAGEMENT - EXPENDITURES	272,522.76	380,288.81

INFORMATION TECHNOLOGY

	2012 BUDGET	2013 BUDGET
INFORMATION TECHNOLOGY - EXPENDITURES		
SALARIES, WAGES & BENEFITS	259,529.47	261,982.99
MILEAGE & SUBSISTENCE		1,560.00
TELECOMMUNICATIONS	3,136.56	1,887.00
STAFF RELATIONS	375.00	375.00
CONTRACTED SERVICES	63,604.00	121,660.00
SOFTWARE SUPPORT	54,435.00	52,441.00
COMPUTER PARTS		40,760.00
CONSUMABLES	14,860.00	2,100.00
NON CAPITAL ASSETS	34,000.00	54,600.00
PROFESSIONAL DEVELOPMENT	20,668.00	17,875.00
INFORMATION TECHNOLOGY - EXPENDITURES	450,608.03	555,240.99

HUMAN RESOURCES

	2012 BUDGET	2013 BUDGET
HUMAN RESOURCES - EXPENDITURES		
SALARIES, WAGES & BENEFITS	314,091.71	355,109.89
TELECOMMUNICATIONS	1,924.80	909.60
STAFF RELATIONS	562.50	500.00
REGIONAL STAFF RELATIONS	24,000.00	45,320.00
ADVERTISING	60,000.00	20,000.00
LEGAL SERVICES	12,000.00	12,000.00
CONTRACTED SERVICES	135,300.00	72,800.00
DRIVERS' ABSTRACTS & MEDICALS	3,200.00	3,200.00
CONSUMABLES	4,570.00	4,370.00
NON CAPITAL ASSETS		1,000.00
PROFESSIONAL DEVELOPMENT	33,814.40	22,116.00
HUMAN RESOURCES - EXPENDITURES	591,345.81	537,325.49

HEALTH & SAFETY

	2012 BUDGET	2013 BUDGET
HEALTH & SAFETY - EXPENDITURES		
SALARIES, WAGES & BENEFITS	100,909.06	170,172.30
TELECOMMUNICATIONS		1,027.20
MILEAGE & SUBSISTENCE	1,040.00	1,248.00
REGIONAL STAFF RELATIONS	10,550.00	8,250.00
CONTRACTED SERVICES	15,548.00	14,000.00
CONSUMABLES	3,500.00	4,800.00
NON CAPITAL ASSETS		1,650.00
PROFESSIONAL DEVELOPMENT	7,780.00	7,638.58
HEALTH & SAFETY -EXPENDITURES	139,327.06	208,786.08

TOTAL GENERAL ADMINISTRATION	7,141,239.51	6,204,123.88
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PROTECTIVE SERVICES

REGIONAL OPERATIONS

	2012 BUDGET	2013 BUDGET
REGIONAL OPERATIONS - REVENUES	-223,999.93	-152,000.00
REGIONAL OPERATIONS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	8,577.35	130,928.90
MILEAGE & SUBSISTENCE	3,200.00	9,360.00
TELECOMMUNICATIONS	7,199.88	3,999.84
RADIO SERVICE	11,795.00	20,987.00
STAFF RELATIONS	14,800.00	15,200.00
ADVERTISING	3,500.00	3,500.00
LEGAL FEES	4,500.00	4,500.00
CONTRACTED SERVICES	60,000.00	64,100.00
LICENSES & PERMITS	6,400.00	6,400.00
INSURANCE	15,019.46	15,019.46
COMPUTER SOFTWARE	8,000.00	3,000.00
CONSUMABLES	3,055.00	3,205.00
ELECTRIC POWER	6,789.61	1,426.20
PROTECTIVE CLOTHING	4,356.00	4,356.00
FIRE FIGHTING EQUIPMENT	17,000.00	22,000.00
PROFESSIONAL DEVELOPMENT	42,655.00	162,955.00
REGIONAL OPERATIONS - EXPENDITURES	226,039.30	470,937.40

FIRE PROTECTION

	2012 BUDGET	2013 BUDGET
FIRE PROTECTION - EXPENDITURES		
LAC LA BICHE FIRE DEPARTMENT	203,232.98	304,265.18
PLAMONDON FIRE DEPARTMENT	120,286.15	160,653.47
HYLO FIRE DEPARTMENT	89,500.90	117,325.04
RICH LAKE FIRE DEPARTMENT	92,147.62	107,029.99
OWL RIVER FIRE DEPARTMENT	70,590.57	92,738.69
FIRE PROTECTION - EXPENDITURES	575,758.22	782,012.37
FIRE PROTECTION - NET EXPENDITURE	577,797.59	1,100,949.77

PEACE OFFICERS

	2012 BUDGET	2013 BUDGET
PEACE OFFICERS - REVENUES	-184,000.00	-184,000.00
PEACE OFFICERS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	576,713.47	675,976.90
MILEAGE & SUBSISTENCE	600.00	520.00
TELECOMMUNICATIONS	12,618.00	13,077.84
RADIO SERVICE	1,200.00	5,000.00
STAFF RELATIONS	625.00	875.00
ADVERTISING	2,700.00	2,700.00
LEGAL FEES	10,000.00	10,000.00
CONTRACTED SERVICES	15,500.00	15,500.00
EQUIPMENT RENTALS	1,000.00	3,000.00
INSURANCE		630.36
COMPUTER SOFTWARE	9,560.00	16,120.00
CLOTHING & SAFETY EQUIPMENT	9,410.00	17,200.00
PROGRAM MATERIALS	10,450.00	17,500.00
CONSUMABLES	3,500.00	7,900.00
EQUIPMENT	11,170.00	23,270.00
PROFESSIONAL DEVELOPMENT	30,115.00	57,270.00
VEHICLE OPERATIONS & MAINTENANCE	8,000.00	8,000.00
PEACE OFFICERS - EXPENDITURES	703,161.47	874,540.10
COMMUNITY POLICING COMMITTEE	46,673.00	46,673.00
PEACE OFFICERS - NET EXPENDITURE	565,834.47	737,213.10

TOTAL PROTECTIVE SERVICES	1,143,632.06	1,838,162.87
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INFRASTRUCTURE SERVICES

ROADS & STREETS

	2012 BUDGET	2013 BUDGET
LOCAL IMPROVEMENT LEVY	-63,612.44	-63,612.44
SNOW PLOW FLAGS	-6,250.00	-6,250.00
DUST CONTROL	-14,400.00	-14,400.00
SALE OF SAND	-18,000.00	-31,500.00
COST RECOVERY	-70,680.00	-100,000.00
RURAL TRANSPORTATION GRANT	-549,203.00	-549,203.00
APPROACH INSPECTION FEES	-2,500.00	-2,500.00
ROADS & STREETS - REVENUES	-724,645.44	-767,465.44
ROADS & STREET - EXPENDITURES		
SALARIES, WAGES & BENEFITS	2,475,503.96	2,897,713.45
TELECOMMUNICATIONS	52,034.00	10,264.08
RADIO SERVICE	10,176.65	11,976.65
STAFF RELATIONS	3,000.00	5,000.00
ADVERTISING	5,000.00	7,000.00
LEGAL FEES	10,000.00	10,000.00
ENGINEERING FEES	312,650.00	307,000.00
CONTRACTED SERVICES		5,510.60
LICENSES & PERMITS		2,500.00
EQUIPMENT RENTALS	2,678.00	3,150.00
CONSUMABLES	6,600.00	28,450.00
CLOTHING & SAFETY EQUIPMENT	17,000.00	17,000.00
TOOLS	5,000.00	10,000.00
PROFESSIONAL DEVELOPMENT	24,004.10	63,248.00
BUILDING MAINTENANCE	25,000.00	25,000.00
ASPHALT REPAIR	174,115.00	218,265.00
BEAVER CONTROL	40,750.00	45,000.00
BRIDGE MAINTENANCE	25,750.00	40,000.00
BRUSHING	120,000.00	150,000.00
CULVERT MAINTENANCE	50,000.00	152,750.00
DUST CONTROL	125,000.00	242,500.00
GRAVEL EXPLORATION	271,789.00	222,000.00
LINE PAINTING	172,000.00	105,000.00
OILING	327,500.00	335,000.00
REGRAVEL	1,136,144.00	1,760,000.00
ROADSIDE CLEANUP	27,295.00	21,000.00
SIDEWALK REPAIRS	15,000.00	40,000.00

ROADS & STREETS Continued

	2012 BUDGET	2013 BUDGET
SIGN MAINTENANCE	66,300.00	92,700.00
SNOW & ICE CONTROL	248,430.00	558,600.00
STREET SWEEPING	77,250.00	40,000.00
STREET LIGHTS	204,854.92	185,779.04
DITCHING & DRAINAGE	102,500.00	103,500.00
RAILWAY CROSSING MAINTENANCE	2,163.00	6,200.00
FENCE REPAIRS		2,500.00
ROADS & STREET - EXPENDITURES	6,390,998.23	7,724,606.82
DEBENTURE PAYMENTS	69,353.16	69,353.16
ROADS & STREETS - NET EXPENDITURES	5,735,705.95	7,026,494.54

COMMON FACILITIES OPERATIONS & MAINTENANCE

	2012 BUDGET	2013 BUDGET
COMMON FACILITIES OPERATIONS & MAINTENANCE - REVENUE	-80,000.00	-35,000.00
COMMON FACILITIES OPERATIONS & MAINTENANCE - EXPENDITURES		
SALARIES, WAGES & BENEFITS		849,505.32
MILEAGE & SUBSISTENCE		1,000.00
TELECOMMUNICATIONS		45,042.72
RADIO SERVICE		4,440.00
STAFF RELATIONS		1,000.00
ADVERTISING		250.00
CONTRACTED SERVICES	10,300.00	13,300.00
EQUIPMENT RENTALS		10,000.00
FACILITY RENTALS		24,000.00
INSURANCE	36,365.00	33,738.81
CLOTHING & SAFETY SUPPLIES		7,000.00
CONSUMABLES		11,500.00
JANITOR SUPPLIES	20,000.00	20,000.00
UTILITIES	173,258.00	103,873.74
NON CAPITAL ASSETS		24,000.00
PROFESSIONAL DEVELOPMENT	8,712.00	5,392.00
BUILDING REPAIRS & MAINTENANCE	193,000.00	305,500.00
COMMON FACILITIES OPERATIONS & MAINTENANCE - EXPENDITURES	441,635.00	1,459,542.59
COMMON FACILITIES OPERATIONS & MAINTENANCE - NET EXPENDITURE	361,635.00	1,424,542.59

EQUIPMENT OPERATIONS & MAINTENANCE

EQUIPMENT OPERATIONS & MAINTENANCE - EXPENDITURE	2012 BUDGET	2013 BUDGET
SALARIES, WAGES & BENEFITS	667,476.89	620,026.92
TELECOMMUNICATIONS	27,347.84	25,433.64
RADIO SERVICE	3,000.00	3,000.00
STAFF RELATIONS	875.00	1,125.00
ADVERTISING	3,200.00	3,200.00
ENGINEERING SERVICES	5,000.00	5,000.00
EQUIPMENT RENTALS	114,333.06	60,000.00
LICENSES & PERMITS	1,070.00	1,070.00
INSURANCE	11,104.00	39,807.44
SOFTWARE		8,500.00
CONSUMABLES	9,250.00	13,250.00
CLOTHING & SAFETY EQUIPMENT	8,000.00	8,000.00
TOOLS	25,500.00	23,500.00
SHOP SUPPLIES	35,000.00	35,000.00
NON CAPITAL ASSETS		13,950.00
PROFESSIONAL DEVELOPMENT	3,000.00	8,962.00
LIGHT VEHICLES	274,894.00	216,981.99
MEDIUM VEHICLES	52,403.00	163,389.97
HEAVY TRUCKS	246,069.00	365,364.66
GRADERS	406,630.00	353,326.54
HEAVY EQUIPMENT	19,296.00	190,789.96
MEDIUM EQUIPMENT	45,942.00	186,295.32
SMALL EQUIPMENT	143,868.00	60,216.00
EQUIPMENT OPERATIONS & MAINTENANCE - EXPENDITURES	2,103,258.79	2,406,189.44

AIRPORT OPERATIONS & MAINTENANCE

AIRPORT OPERATIONS & MAINTENANCE - EXPENDITURE	2012 BUDGET	2013 BUDGET
INSURANCE	2,987.00	2,987.00
CONSUMABLES	6,000.00	6,000.00
AIRPORT STUDY		150,000.00
SNOW & ICE CONTROL	39,000.00	15,000.00
RUNWAY LIGHTING MAINTENANCE	23,600.00	23,600.00
AIRPORT OPERATIONS & MAINTENANCE - EXPENDITURES	86,587.00	197,587.00

TOTAL INFRASTRUCTURE SERVICES	8,287,186.74	11,054,813.57
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UTILITIES

WATER TREATMENT & DISTRIBUTION

	2012 BUDGET	2013 BUDGET
WATER REVENUES		
LOCAL IMPROVEMENT LEVY	-138,222.00	-143,111.04
WATER SERVICE	-706,484.00	-706,484.00
WATER CONNECTION FEE	-30,000.00	-30,000.00
COIN TRUCK FILL	-76,920.00	-50,380.00
AIRPORT TRUCK FILL	-609,760.00	-636,300.00
MATERIALS & LABOUR SALES	-3,000.00	-3,000.00
MISCELLANEOUS	-800.00	-500.00
WATER REVENUES	-1,565,186.00	-1,569,775.04
WATER EXPENDITURES		
SALARIES, WAGES & BENEFITS	376,754.07	374,272.61
TELECOMMUNICATIONS	34,268.32	23,057.16
RADIO SERVICE	3,200.00	1,000.00
STAFF RELATIONS	1,250.00	1,900.00
ADVERTISING	2,500.00	500.00
LEGAL FEES	5,000.00	2,000.00
ENGINEERING FEES	40,000.00	40,000.00
CONTRACTED SERVICES	25,000.00	45,000.00
EQUIPMENT RENTALS	4,000.00	4,000.00
COMPUTER SUPPORT	13,500.00	32,500.00
LICENSES & PERMITS	2,750.00	3,000.00
INSURANCE	23,344.00	26,627.56
CONSUMABLES	5,900.00	16,150.00
CLOTHING & SAFETY EQUIPMENT	10,450.00	12,975.00
CHEMICALS	200,300.00	210,500.00
UTILITIES	186,318.90	183,779.52
NON CAPITAL ASSETS	3,000.00	1,000.00
PROFESSIONAL DEVELOPMENT	21,984.00	9,500.00
EQUIPMENT REPAIRS & MAINTENANCE	46,000.00	26,600.00
BUILDING REPAIRS & MAINTENANCE	11,500.00	37,750.00
PLANT REPAIRS & MAINTENANCE	73,000.00	103,250.00
LINE REPAIRS & MAINTENANCE	194,500.00	210,000.00
SITE MAINTENANCE	20,000.00	3,450.00
PORTAGE COLLEGE CONTRIBUTION		200,000.00
WATER SERVICE EXPENDITURES	1,374,979.29	1,568,811.85

WATER TREATMENT & DISTRIBUTION Continued

DEBENTURES	909,135.60	909,135.60
UTILITY SERVICES ADVISORY COMMITTEE	9,960.00	12,500.00
WATER TREATMENT & DISTRIBUTION - NET EXPENDITURE	728,888.89	920,672.41

SEWER

	2012 BUDGET	2013 BUDGET
SEWER EXPENDITURES		
LOCAL IMPROVEMENT LEVY	-143,111.04	-143,111.04
SEWER SERVICE	-706,088.00	-727,201.00
SEWER CONNECTION FEE	-30,000.00	-30,900.00
ROD SEWER & CAMERA SERVICES	-35,000.00	-15,000.00
SEWAGE DUMPING FEE	-23,000.00	-636,300.00
MATERIALS & LABOUR SALES	-40,000.00	-41,200.00
MISCELLANEOUS	-500.00	-500.00
SEWER - REVENUES	-977,699.04	-1,594,212.04
SEWER - EXPENDITURES		
SALARIES, WAGES & BENEFITS	376,754.07	371,783.61
TELECOMMUNICATIONS	18,596.92	6,169.80
RADIO SERVICE	1,000.00	500.00
STAFF RELATIONS	1,250.00	1,900.00
ADVERTISING	500.00	500.00
LEGAL FEES	2,000.00	5,000.00
ENGINEERING FEES	25,000.00	40,000.00
CONTRACTED SERVICES	3,000.00	808,240.94
COMPUTER SUPPORT	4,500.00	3,000.00
LICENSES & PERMITS	500.00	5,000.00
INSURANCE	11,705.00	12,169.45
CONSUMABLES	15,125.00	12,565.00
CLOTHING & SAFETY EQUIPMENT	10,150.00	13,402.00
UTILITIES	130,861.20	132,966.76
NON CAPITAL ASSETS		1,000.00
PROFESSIONAL DEVELOPMENT	21,984.00	10,050.00
EQUIPMENT REPAIRS & MAINTENANCE	51,525.00	11,650.00
BUILDING REPAIRS & MAINTENANCE	4,025.00	37,750.00
PLANT REPAIRS & MAINTENANCE	109,200.00	35,700.00
LINE REPAIRS & MAINTENANCE	127,000.00	207,950.00
SITE MAINTENANCE		2,800.00

SEWER Continued

SEWER SERVICE- EXPENDITURES	952,576.19	1,720,097.56
DEBENTURE PAYMENTS	538,111.02	538,111.02
SEWER - NET EXPENDITURE	512,988.17	663,996.54

NATURAL GAS

	2012 BUDGET	2013 BUDGET
NATURAL GAS SERVICE	-2,398,800.00	-2,060,400.00
MATERIALS & LABOUR SERVICE	-9,000.00	-9,000.00
NATURAL GAS LINE SERVICE	-20,000.00	-20,000.00
MISCELLANEOUS	-500.00	-500.00
NATURAL GAS - REVENUES	-2,428,300.00	-2,089,900.00
NATURAL GAS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	380,460.77	392,679.38
MEMBERSHIPS		7,802.00
TELECOMMUNICATIONS	15,156.44	817.08
RADIO SERVICE	200.00	200.00
STAFF RELATIONS	625.00	750.00
ADVERTISING	150.00	250.00
LEGAL FEES	2,000.00	2,000.00
ENGINEERING FEES	20,000.00	20,000.00
CONTRACTED SERVICES		10,000.00
LICENSES & PERMITS	1,450.00	2,750.00
INSURANCE	18,127.00	8,159.00
COMPUTER SUPPORT		12,000.00
CONSUMABLES	4,620.00	8,200.00
CLOTHING & SAFETY EQUIPMENT	9,650.00	7,873.00
UTILITIES	7,783.11	3,784.48
NATURAL GAS PURCHASES	1,481,250.00	1,064,700.00
PROFESSIONAL DEVELOPMENT	13,535.00	22,376.00
EQUIPMENT REPAIRS & MAINTENANCE	15,000.00	14,150.00
BUILDING REPAIRS & MAINTENANCE	30,500.00	29,350.00
PLANT REPAIRS & MAINTENANCE	15,000.00	31,300.00
LINE REPAIRS & MAINTENANCE	208,225.00	276,800.00
SITE MAINTENANCE	20,000.00	3,450.00
NATURAL GAS ADVISORY COMMITTEE		60,000.00

NATURAL GAS Continued

NATURAL GAS - EXPENDITURES	2,244,267.32	1,979,390.94
NATURAL GAS - NET EXPENDITURES	-184,032.68	-110,509.06
TOTAL UTILITIES	1,057,844.38	1,474,159.89

PLANNING & DEVELOPMENT

	2012 BUDGET	2013 BUDGET
PLANNING & DEVELOPMENT - REVENUE		
PERMITS & LICENSES	-286,625.00	-352,250.00
SUBDIVISION APPLICATION FEES	-58,000.00	-59,000.00
MISCELLANEOUS	-500.00	-100.00
PLANNING & DEVELOPMENT - REVENUE	-345,125.00	-411,350.00
PLANNING & DEVELOPMENT - EXPENDITURE		
SALARIES, WAGES & BENEFITS	515,387.98	665,068.71
MILEAGE	5,200.00	5,200.00
TELECOMMUNICATIONS	1,285.00	377.40
STAFF RELATIONS	875.00	30,875.00
ADVERTISING	16,000.00	12,000.00
PRINTING, BINDING & PHOTOCOPYING	16,000.00	5,000.00
LEGAL FEES	10,000.00	12,000.00
ENGINEERING FEES	538,000.00	400,000.00
LAND TITLE FEES	2,000.00	6,000.00
CONTRACTED SERVICES	310,000.00	450,000.00
EQUIPMENT RENTALS		500.00
LICENSES & PERMITS		250.00
CONSUMABLES	1,400.00	4,600.00
CLOTHING & SAFETY EQUIPMENT	1,300.00	1,800.00
NON CAPITAL ASSETS	500.00	2,500.00
PROFESSIONAL DEVELOPMENT	18,594.00	35,443.00
PLANNING & DEVELOPMENT - EXPENDITURES	1,436,541.98	1,631,614.11
COMMITTEES	36,809.38	23,202.13
PLANNING & DEVELOPMENT	1,128,226.36	1,243,466.24

RENEWABLE RESOURCES

ENVIRONMENT SERVICES

	2012 BUDGET	2013 BUDGET
ENVIRONMENT SERVICES - REVENUE		
SALE OF GOODS & SERVICES	-7,368.40	-2,663.71
GRANTS & SPONSORSHIPS	-7,550.00	-3,700.00
ENVIRONMENT SERVICES - REVENUE	-14,918.40	-6,363.71
ENVIRONMENT SERVICES - EXPENDITURES		
SALARIES, WAGES & BENEFITS	254,647.07	201,099.82
POSTAGE	6,300.00	5,300.00
TELECOMMUNICATIONS	4,200.00	4,000.00
RADIO SERVICE	1,600.00	1,700.00
STAFF RELATIONS	150.00	150.00
ADVERTISING	7,700.00	7,700.00
PRINTING, BINDING & PHOTOCOPYING	25,000.00	25,000.00
LEGAL FEES	11,250.00	11,250.00
ENGINEERING FEES	117,500.00	172,000.00
CONTRACTED SERVICES	27,000.00	49,200.00
BUILDING MAINTENANCE	2,000.00	2,000.00
EQUIPMENT MAINTENANCE	5,500.00	4,500.00
FACILITY RENTAL	3,000.00	3,000.00
EQUIPMENT RENTALS	2,500.00	2,900.00
LICENSES & PERMITS	500.00	1,250.00
COMPUTER SUPPORT	2,000.00	500.00
CONSUMABLES	6,770.00	17,500.00
PROGRAM SUPPLIES	27,000.00	26,000.00
PROMOTIONAL SUPPLIES		10,500.00
CLOTHING & SAFETY EQUIPMENT	2,125.00	2,125.00
GRANTS	17,000.00	2,000.00
PROFESSIONAL DEVELOPMENT	18,620.00	25,225.00
ENVIRONMENT SERVICES - EXPENDITURES	543,862.07	574,899.82
WATERSHED STEERING COMMITTEE	18,611.60	
ENVIRONMENT ADVISORY COMMITTEE	14,276.60	29,917.20
ENVIRONMENT SERVICES - NET EXPENDITURE	561,831.87	598,453.31

RESOURCE RECOVERY

	2012 BUDGET	2013 BUDGET
RESOURCE RECOVERY - REVENUES	-512,140.00	-512,140.00
RESOURCE RECOVERY - EXPENDITURES		
SALARIES, WAGES & BENEFITS	847,831.08	934,984.22
POSTAGE	4,500.00	3,300.00
MILEAGE		40,000.00
TELECOMMUNICATIONS	9,800.00	8,100.00
RADIO SERVICE	4,700.00	1,800.00
STAFF RELATIONS	1,625.00	1,690.00
ADVERTISING	8,000.00	9,000.00
LEGAL FEES	6,000.00	6,000.00
ENGINEERING FEES	92,640.00	15,000.00
CONTRACTED SERVICES	95,007.00	76,807.00
RECYCLING CONTRACT	125,000.00	140,000.00
ENHANCED CURBSIDE PICKUP	77,247.00	225,671.94
FACILITY RENTAL	7,450.00	1,200.00
CONSUMABLES	12,752.00	12,402.00
CLOTHING & SAFETY EQUIPMENT	6,284.00	5,990.00
NON CAPITAL ASSETS		1,000.00
PROFESSIONAL DEVELOPMENT	29,392.96	26,695.96
PLAMONDON LANDFILL SITE	82,890.00	116,624.20
HYLO LANDFILL SITE	33,290.00	82,705.00
OWL RIVER	31,990.00	92,675.00
BEAVER LAKE LANDFILL SITE	85,570.00	98,375.00
CRAIGEND LANDFILL SITE	14,390.00	41,660.00
ELINOR LAKE	4,850.00	45,775.00
RICH LAKE	20,360.00	93,875.00
RESOURCE RECOVERY - EXPENDITURES	1,722,820.04	2,081,330.32
RESOURCE RECOVERY MANAGEMENT COMMITTEE	28,328.80	18,306.80
RESOURCE RECOVERY - NET EXPENDITURE	1,239,008.84	1,587,497.12

AGRICULTURE SERVICES

	2012 BUDGET	2013 BUDGET
AGRICULTURE SERVICES - REVENUE		
SALES OF GOODS & SERVICES	-11,700.00	-12,000.00
EQUIPMENT RENTAL	-2,000.00	-2,000.00
MISCELLANEOUS		-200.00
GRANTS - PROVINCIAL	-146,880.74	-160,452.17
AGRICULTURE SERVICES - REVENUE	-160,580.74	-174,652.17
AGRICULTURE SERVICES - EXPENDITURE		
SALARIES, WAGES & BENEFITS	378,041.71	410,884.83
TELECOMMUNICATIONS	7,250.76	6,378.76
RADIO SERVICE	600.00	1,500.00
STAFF RELATIONS	250.00	2,360.00
ADVERTISING	2,400.00	2,400.00
LEGAL FEES	2,000.00	2,000.00
ENGINEERING FEES	5,000.00	5,000.00
CONTRACTED SERVICES	38,000.00	43,000.00
FACILITY RENTALS	600.00	600.00
EQUIPMENT RENTALS	4,000.00	4,000.00
LAND RENTALS	125.00	1,250.00
LICENSES & PERMITS	4,103.00	4,103.00
INSURANCE	319.00	461.44
COMPUTER SUPPORT	3,000.00	1,500.00
CHEMICALS	55,000.00	65,000.00
CONSUMABLES	31,728.00	39,572.20
CLOTHING & SAFETY EQUIPMENT	3,900.00	3,300.00
UTILITIES	2,838.00	2,015.46
GRANTS	81,455.00	83,393.30
PROFESSIONAL DEVELOPMENT	16,595.96	25,298.32
EQUIPMENT REPAIRS & MAINTENANCE	6,500.00	5,000.00
FACILITY REPAIRS & MAINTENANCE	2,000.00	2,000.00
AGRICULTURE SERVICES - EXPENDITURES	659,306.43	711,017.31
AGRICULTURAL SERVICES BOARD	27,354.73	30,700.69
AGRICULTURE SERVICES - NET EXPENDITURE	526,080.42	567,065.83
TOTAL RENEWABLE RESOURCES	2,326,921.13	2,753,016.26

ECONOMIC DEVELOPMENT

	2012 BUDGET	2013 BUDGET
ECONOMIC DEVELOPMENT - EXPENDITURE		
SALARIES, WAGES & BENEFITS		275,047.46
TELECOMMUNICATIONS		5,400.00
CONSUMABLES		1,923.00
CONFERENCES & OIL INDUSTRY RELATED TRADE SHOWS		12,296.00
MEMBERSHIPS		4,521.00
INDUSTRY RELATIONSHIP BUILDING		37,745.00
TOURISM RELATED TRADESHOWS		11,756.00
TOURISM RELATED PUBLICATIONS		23,010.00
JOINT REGIONAL TOURISM MARKETING		27,225.00
AFFORDABLE HOUSING RESEARCH PROJECT		1,000.00
BUSINESS ATTRACTION AND RETENTION		80,576.00
NON CAPITAL ASSETS		3,000.00
HOSPITAL SERVICES FOUNDATION		100,000.00
TOURISM INFORMATION CENTRE SITE & ARCHITECTURAL DESIGN		30,000.00
ECONOMIC DEVELOPMENT OPERATIONS - EXPENDITURES	397,140.70	613,499.46
ECONOMIC DEVELOPMENT AUTHORITY	0.00	18,300.00
ECONOMIC DEVELOPMENT - NET EXPENDITURES	397,140.70	631,799.46

SOCIAL PLANNING

	2012 BUDGET	2013 BUDGET
SOCIAL PLANNING - REVENUES		
MSI OPERATING	-217,751.00	-217,751.00
FCSS FUNDING	-209,498.00	-209,498.00
WELCOMING COMMUNITIES GRANT		-30,000.00
VOLUNTEER GRANT	-550.00	-550.00
COMMUNITY ADULT LEARNING COUNCIL	-1,000.00	-1,000.00
FCSS COURSE REGISTRATION FEES		-1,500.00
PARENT LINK GRANT	-69,068.00	-69,068.00
ECS MAPPING	-25,000.00	-25,000.00
PARATRANSIT FEES	-12,000.00	-12,000.00
CHILDMINDING FEES		-4,500.00
SENIORS' TOURS	-2,400.00	-3,000.00
SOCIAL PLANNING - REVENUES	-537,267.00	-573,867.00

SOCIAL PLANNING Continued		
	2012 BUDGET	2013 BUDGET
SOCIAL PLANNING - EXPENDITURES		
FAMILY & COMMUNITY SUPPORT SERVICES	421,966.50	516,902.84
FCSS ADVISORY BOARD	15,662.50	17,472.50
PARENT LINK	87,800.95	96,192.34
EARLY CHILDHOOD MAPPING	25,000.00	31,330.00
PARATRANSIT	104,411.25	104,693.79
CHILD MINDING	169,219.43	189,838.55
COMMUNITY SUPPORT GRANTS	857,092.56	1,055,113.03
SOCIAL PLANNING - EXPENDITURES	1,681,153.19	2,011,543.05
SOCIAL PLANNING - NET EXPENDITURES	1,143,886.19	1,437,676.05

RECREATIONAL & CULTURAL PROGRAMS

BOLD CENTER PROGRAMS

	2012 BUDGET	2013 BUDGET
BOLD CENTER PROGRAMS - REVENUES		
PROGRAM REGISTRATION FEES		-20,000.00
PASSES		-134,000.00
BOLD CENTER PROGRAMS - REVENUES		-154,000.00
BOLD CENTER PROGRAMS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	333,023.97	573,892.93
TELECOMMUNICATIONS		5,009.52
STAFF RELATIONS	1,000.00	1,305.00
ADVERTISING	55,200.00	73,510.00
CONTRACTED SERVICES	156,500.00	156,100.00
EQUIPMENT RENTALS		1,000.00
PROGRAM SUPPLIES		12,300.00
CONSUMABLES	10,600.00	4,250.00
CLOTHING & SAFETY EQUIPMENT	3,000.00	5,550.00
NON CAPITAL ASSETS		8,500.00
PROFESSIONAL DEVELOPMENT	6,271.00	28,032.00
BOLD CENTER PROGRAMS - EXPENDITURES	565,594.97	869,449.45
BOLD CENTER PROGRAMS - NET EXPENDITURES	565,594.97	715,449.45

PORTAGE POOL PROGRAMS

	2012 BUDGET	2013 BUDGET
PORTAGE POOL PROGRAMS - REVENUES		
PRODUCT SALES		-6,800.00
PROGRAM REGISTRATION FEES		-10,800.00
PASSES		-40,300.00
PORTAGE POOL PROGRAMS - REVENUES		-57,900.00
PORTAGE POOL PROGRAMS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	477,033.55	679,066.06
TELECOMMUNICATIONS		1,026.00
STAFF RELATIONS	1,250.00	1,690.00
ADVERTISING	9,300.00	2,600.00
CONTRACTED SERVICES	12,300.00	17,200.00
CONSUMABLES	3,300.00	4,835.00
CLOTHING & SAFETY EQUIPMENT	5,050.00	10,000.00
PROGRAM SUPPLIES	10,100.00	10,400.00
PROFESSIONAL DEVELOPMENT	9,939.00	8,620.00
PORTAGE POOL PROGRAMS - EXPENDITURES	528,272.55	735,437.06
PORTAGE POOL PROGRAMS - NET EXPENDITURES	528,272.55	677,537.06

COMMUNITY PROGRAMS

	2012 BUDGET	2013 BUDGET
COMMUNITY PROGRAMS - REVENUES		
PROGRAM REGISTRATION FEES		-42,600.00
PASSES - ALL FACILITIES		-75,000.00
COMMUNITY PROGRAMS - REVENUES		-117,600.00
COMMUNITY PROGRAMS - EXPENDITURES		
SALARIES, WAGES & BENEFITS	135,937.10	185,035.56
MILEAGE & SUBSISTENCE	2,340.00	2,340.00
STAFF RELATIONS	320.00	725.00
ADVERTISING	2,700.00	5,000.00
CONTRACTED SERVICES	8,000.00	15,900.00
EQUIPMENT MAINTENANCE		1,000.00
CONSUMABLES	10,950.00	8,000.00
CLOTHING & SAFETY EQUIPMENT		3,025.00
PROGRAM SUPPLIES		11,900.00
NON CAPITAL ASSETS	25,000.00	3,150.00
PROFESSIONAL DEVELOPMENT	2,295.00	5,295.00
COMMUNITY PROGRAMS - EXPENDITURES	187,942.10	241,370.56
COMMUNITY PROGRAMS - NET EXPENDITURES	187,942.10	123,770.56

RECREATION PROGRAMS ADMINISTRATION

	2012 BUDGET	2013 BUDGET
RECREATION PROGRAM ADMINISTRATION - REVENUES		-60,000.00
RECREATION PROGRAM ADMINISTRATION - EXPENDITURES		
SALARIES, WAGES & BENEFITS	167,460.83	290,431.11
MILEAGE & SUBSISTENCE	1,300.00	1,300.00
TELECOMMUNICATIONS	2,018.00	1,118.00
STAFF RELATIONS	250.00	250.00
LEGAL FEES	2,000.00	2,000.00
CONTRACTED SERVICES	7,500.00	107,500.00
CONSUMABLES	1,130.00	2,030.00
PROFESSIONAL DEVELOPMENT	5,387.00	6,773.00
RECREATION PROGRAM ADMINISTRATION - EXPENDITURES	205,845.83	411,402.11
RECREATION PROGRAM ADMINISTRATION - NET EXPENDITURES	205,845.83	351,402.11

LIBRARIES & CULTURAL PROGRAMS

	2012 BUDGET	2013 BUDGET
LIBRARIES & CULTURAL PROGRAMS- REVENUES		-960.00
LIBRARIES & CULTURAL PROGRAMS - EXPENDITURES		
ADVERTISING		11,370.00
CONTRACTED SERVICES		28,550.00
CONSUMABLES		31,495.00
CONFERENCES		1,571.00
GRANT TO STUART MACPHERSON PUBLIC LIBRARY	387,841.76	401,146.76
GRANT TO NORTHERN LIGHTS LIBRARY SYSTEM	39,502.59	43,607.94
RECREATION & CULTURE COMMITTEE	24,759.23	
LIBRARIES & CULTURAL PROGRAM - EXPENDITURES	452,103.58	517,740.70
LIBRARIES & CULTURAL PROGRAMS - NET EXPENDITURES	452,103.58	516,780.70

TOTAL RECREATIONAL & CULTURAL PROGRAMS	1,939,759.03	2,384,939.88
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RECREATION FACILITIES OPERATIONS & MAINTENANCE

BOLD CENTER OPERATIONS & MAINTENANCE

	2012 BUDGET	2013 BUDGET
BOLD CENTER OPERATIONS & MAINTENANCE - REVENUES		
RENTAL REVENUES	-1,070,000.00	-300,000.00
GRANTS - PROVINCIAL	-2,635,007.00	-2,637,800.00
BOLD CENTER SPONSORSHIPS		-180,000.00
MISCELLANEOUS		-5,000.00
BOLD CENTER OPERATIONS & MAINTENANCE - REVENUES	-3,705,007.00	-3,122,800.00
BOLD CENTER OPERATIONS & MAINTENANCE - EXPENDITURES		
SALARIES, WAGES & BENEFITS	1,637,969.29	1,472,493.57
TELECOMMUNICATIONS	21,575.44	26,314.72
RADIO SERVICE	3,300.00	6,000.00
STAFF RELATIONS		2,000.00
LEGAL FEES		8,000.00
ENGINEERING FEES		15,000.00
CONTRACTED SERVICES	68,013.90	46,959.90
EQUIPMENT RENTALS	1,400.00	10,000.00
LICENSES & PERMITS	500.00	2,150.00
INSURANCE	38,996.00	44,179.79
JANITOR SUPPLIES	49,800.00	40,000.00
CLOTHING & SAFETY EQUIPMENT	7,238.00	7,238.00
CONSUMABLES	26,100.00	28,300.00
NON CAPITAL ASSETS		11,000.00
UTILITIES	526,561.00	431,979.87
PROFESSIONAL DEVELOPMENT	10,648.00	19,900.00
BUILDING MAINTENANCE	55,200.00	84,500.00
EQUIPMENT MAINTENANCE	25,000.00	25,000.00
SITE MAINTENANCE		23,000.00
BOLD CENTER OPERATIONS & MAINTENANCE - EXPENDITURES	2,525,826.43	2,304,015.85
BOLD CENTER DEBENTURE PAYMENTS	5,960,657.78	5,960,657.78
BOLD CENTER OPERATIONS & MAINTENANCE - NET EXPENDITURES	4,781,477.21	5,141,873.63

PORTAGE POOL OPERATIONS & MAINTENANCE

	2012 BUDGET	2013 BUDGET
PORTAGE POOL REVENUES		
FACILITY RENTALS		-17,500.00
PORTAGE POOL REVENUES		-17,500.00
PORTAGE POOL OPERATIONS & MAINTENANCE - EXPENDITURES		
SALARIES, WAGES & BENEFITS	53,226.37	114,622.86
STAFF RELATIONS	250.00	250.00
INSURANCE	664.00	683.92
JANITOR SUPPLIES	10,000.00	15,000.00
CONSUMABLES	7,900.00	6,900.00
CHEMICALS	81,000.00	85,000.00
UTILITIES	95,762.00	67,786.42
PROFESSIONAL DEVELOPMENT	3,404.00	3,404.00
BUILDING MAINTENANCE	51,000.00	152,832.00
EQUIPMENT MAINTENANCE	43,000.00	43,000.00
PORTAGE POOL OPERATIONS & MAINTENANCE - EXPENDITURES	348,486.37	489,479.20
PORTAGE POOL OPERATIONS & MAINTENANCE - NET EXPENDITURES	348,486.37	471,979.20

OTHER RECREATION FACILITIES OPERATIONS & MAINTENANCE

	2012 BUDGET	2013 BUDGET
OTHER RECREATION FACILITIES OPERATIONS & MAINTENANCE - EXPENDITURES		
TELECOMMUNICATIONS		3,608.04
INSURANCE	34,458.00	35,687.44
UTILITIES	92,759.96	30,201.97
BUILDING MAINTENANCE		12,000.00
OTHER RECREATION FACILITIES OPERATIONS & MAINTENANCE -EXPENDITURES	127,217.96	81,497.45
TOTAL RECREATION FACILITIES OPERATIONS & MAINTENANCE	5,505,937.95	5,695,350.28

PARKS & OPEN SPACES

	2012 BUDGET	2013 BUDGET
PARKS & OPEN SPACES - REVENUES	-27,000.00	-27,000.00
PARKS & OPEN SPACES - EXPENDITURES		
SALARIES, WAGES & BENEFITS	628,963.90	729,738.54
TELECOMMUNICATIONS	1,022.64	4,601.52
RADIO SERVICE	4,000.00	2,500.00
STAFF RELATIONS	1,500.00	1,475.00
ADVERTISING	1,000.00	1,000.00
ENGINEERING FEES	15,000.00	20,000.00
CONTRACTED SERVICES	101,000.00	455,000.00
EQUIPMENT RENTALS	9,000.00	12,500.00
FACILITY RENTAL		24,000.00
LICENSES & PERMITS	1,000.00	1,000.00
INSURANCE	667.00	1,722.16
CONSUMABLES	18,200.00	27,950.00
CLOTHING & SAFETY EQUIPMENT	5,550.00	7,400.00
CONSTRUCTION MATERIALS	179,000.00	149,000.00
UTILITIES	16,923.75	14,212.95
PROFESSIONAL DEVELOPMENT	11,802.00	21,640.00
BUILDING MAINTENANCE	5,000.00	10,000.00
EQUIPMENT MAINTENANCE	14,000.00	20,000.00
PARKS & OPEN SPACES - EXPENDITURES	1,013,629.29	1,503,740.17
PARKS & OPEN SPACES NET	986,629.29	1,476,740.17

SUMMARY

TOTAL REVENUES	-49,828,051.62	-54,637,234.40
TOTAL EXPENDITURES	43,436,774.63	48,924,517.47
OPERATING SURPLUS FOR THE YEAR	-6,391,276.99	-5,712,716.93

2013 CAPITAL PROGRAM

	BUDGET TO BE CARRIED FORWARD	RESERVES	AIR WEAPONS RANGE GRANT	CONDITIONAL GRANTS & OTHER FUNDING	BORROWINGS	TO BE SPENT 2013	FINANCED BY GENERAL REVENUE
INFORMATION TECHNOLOGY							
WATER TOWER/COMMUNICATION PROJECT	\$ 18,000.00					\$ 18,000.00	\$ -
TELEPHONE & NETWORK UPGRADE						\$ 125,000.00	\$ 125,000.00
SECURITY UPGARDE						\$ 25,000.00	\$ 25,000.00
SERVER ROOM GENERATOR						\$ 25,000.00	\$ 25,000.00
EVALUATION & PURCHASE OF CBC TOWER						\$ 90,000.00	\$ 90,000.00
G.I.S.							
PLOTTER						\$ 22,695.00	\$ 22,695.00
PROTECTIVE SERVICES							
QUICK RESPONSE UNIT - HYLO						\$ 263,290.00	\$ 263,290.00
RESCUE UNIT - LAC LA BICHE						\$ 350,000.00	\$ 350,000.00
PUMPER - PLAMONDON						\$ 450,000.00	\$ 450,000.00
15 SELF CONTAINED BREATHING APPARATUS'						\$ 70,000.00	\$ 70,000.00
PEACE OFFICER PATROL VEHICLES						\$ 80,000.00	\$ 80,000.00
RICH LAKE FIRE HALL WATER TANK REPLACEMENT						\$ 27,000.00	\$ 27,000.00
UTILITIES							
SOUTH SEWAGE LIFT STATION & FORCE MAIN	\$ 158,100.00			\$ 266,900.00		\$ 425,000.00	\$ -
BIOLOGICAL NUTRIENT REMOVAL PLANT	\$ 494,059.86			\$ 3,555,611.14		\$ 4,049,671.00	\$ 0.00
GRAVITY SEWER - HIGHWAY 55		\$ 2,769,467.41	\$ 2,200,000.00			\$ 4,969,467.41	\$ -
PLAMONDON WATER & SEWER REPLACEMENT	\$ 146,745.00	\$ 3,598,772.61				\$ 3,745,517.61	\$ -
NATURAL GAS SUPPLY LINE	\$ 450,000.00					\$ 463,500.00	\$ 13,500.00
GREENBANK ESTATES & WEDGEWOOD ESTATES WATER & SEWER SERVICING	\$ 100,000.00					\$ 100,000.00	\$ -
ULLIAC BEACH WATER & SEWER SERVICING		\$ 977,250.21				\$ 1,309,000.00	\$ 331,749.79
MISSION/SPRUCE BAY WATER & SEWER SERVICING						\$ 570,280.00	\$ 570,280.00
WATER TREATMENT UPGRADE & PREDESIGN						\$ 80,000.00	\$ 80,000.00
LAKESHORE STORM WATER DESIGN & TRIAL PROJECT						\$ 80,000.00	\$ 80,000.00
BEAVER HILL ROAD W/S REPLACEMENT		\$ 1,495,431.25				\$ 2,995,431.25	\$ 1,500,000.00
101 AVENUE BACK LANE STORM SEWER DESIGN						\$ 40,000.00	\$ 40,000.00
PLAMONDON HWY 858 SEWER LINE RELINING		\$ 390,000.00				\$ 390,000.00	\$ -

2013 CAPITAL PROGRAM

	BUDGET TO BE CARRIED FORWARD	RESERVES	AIR WEAPONS RANGE GRANT	CONDITIONAL GRANTS & OTHER FUNDING	BORROWINGS	TO BE SPENT 2013	FINANCED BY GENERAL REVENUE
ROADS & STREETS							
BNR PLANT ROAD	\$ 1,200,000.00					\$ 1,200,000.00	\$ -
TOWNSHIP ROAD 674	\$ 170,211.00					\$ 170,211.00	\$ -
BLAIS RESORT DRAINAGE	\$ 98,531.88					\$ 98,531.88	\$ -
<i>BASE & PAVE</i>							
BEAVER HILL ROAD		\$ 1,962,661.63	\$ 3,328,913.37	\$ 508,425.00		\$ 5,800,000.00	\$ -
FORK LAKE ROAD						\$ 500,000.00	\$ 500,000.00
<i>OTHER</i>							
PLAMONDON/HWY 63 CONNECTOR - ENGINEERING						\$ 20,000.00	\$ 20,000.00
OLD MISSION TRAIL - ENGINEERING						\$ 550,000.00	\$ 550,000.00
RANGE ROAD 131 SURVEY						\$ 10,000.00	\$ 10,000.00
BRIDGE REPLACEMENT				\$ 600,000.00		\$ 1,100,000.00	\$ 500,000.00
EQUIPMENT & VEHICLES							
CRAWLER TRACTOR						\$ 305,500.00	\$ 305,500.00
TORO 4WD MOWER				\$ 7,000.00		\$ 24,000.00	\$ 17,000.00
2WD TRACTOR				\$ 5,000.00		\$ 24,000.00	\$ 19,000.00
BOBCAT SKID STEER LOADER				\$ 6,000.00		\$ 55,000.00	\$ 49,000.00
CASE TRACTOR				\$ 20,000.00		\$ 110,000.00	\$ 90,000.00
JOHN DEERE MOWER / WET BLADES				\$ 6,000.00		\$ 35,000.00	\$ 29,000.00
JOHN DEERE MOWER / WET BLADES				\$ 6,000.00		\$ 35,000.00	\$ 29,000.00
F350 CREW CAB						\$ 49,000.00	\$ 49,000.00
PLOW TRUCK/GRAVEL TRUCK						\$ 240,000.00	\$ 240,000.00
PLOW TRUCK/GRAVEL TRUCK						\$ 240,000.00	\$ 240,000.00
SKIDSTEER LOADER				\$ 8,000.00		\$ 75,000.00	\$ 67,000.00
CAT 140H GRADER				\$ 130,000.00		\$ 290,000.00	\$ 160,000.00
CAT 140H GRADER				\$ 150,000.00		\$ 290,000.00	\$ 140,000.00
6 PICKUP TRUCKS						\$ 210,000.00	\$ 210,000.00
FORESTRY MULCHER						\$ 42,000.00	\$ 42,000.00
ONE TON DECK TRUCK						\$ 75,000.00	\$ 75,000.00
GRAVEL PIT SCREENER						\$ 120,000.00	\$ 120,000.00
2 POST VEHICLE LIFT						\$ 21,000.00	\$ 21,000.00
MINI TRACK HOE						\$ 100,000.00	\$ 100,000.00

2013 CAPITAL PROGRAM

	BUDGET TO BE CARRIED FORWARD	RESERVES	AIR WEAPONS RANGE GRANT	CONDITIONAL GRANTS & OTHER FUNDING	BORROWINGS	TO BE SPENT 2013	FINANCED BY GENERAL REVENUE
AIRPORT OPERATIONS							
AIRPORT SECURITY FENCE	\$ 64,255.00					\$ 64,255.00	\$ -
AIRPORT LIGHTING	\$ 250,000.00					\$ 250,000.00	\$ -
AUTOMATED WEATHER OBSERVATION SYSTEM						\$ 125,000.00	\$ 125,000.00
BUILDINGS & PROPERTIES							
BEAVER LAKE OFFICE RENOVATION						\$ 55,000.00	\$ 55,000.00
SALT SHED ROOF REPLACEMENT						\$ 120,000.00	\$ 120,000.00
UTILITY SHOP CONTAMINATION MANAGEMENT PLAN						\$ 120,000.00	\$ 120,000.00
COUNTY CENTER YARD - RETENTION POND ENGINEERING						\$ 80,000.00	\$ 80,000.00
RENEWABLE RESOURCES							
TRANSFER STATIONS & RECLAMATION OF LANDFILL SITES	\$ 720,000.00					\$ 1,000,000.00	\$ 280,000.00
AGRICULTURE SERVICES							
LOADING CHUTE WITH PANELS						\$ 8,000.00	\$ 8,000.00
RECREATION FACILITIES							
BRIDGING TO NEW HIGH SCHOOL	\$ 750,000.00			\$ 2,957,640.00		\$ 3,707,640.00	\$ -
RECREATION FACILITY DEMOLITION						\$ 600,000.00	\$ 600,000.00
BOLD CENTER RENOVATIONS				\$ 209,000.00		\$ 418,000.00	\$ 209,000.00
GOLF COURSE PUMP HOUSE REPAIR & DESIGN						\$ 32,000.00	\$ 32,000.00
GOLF COURSE CAPITAL CONTRIBUTION						\$ 100,000.00	\$ 100,000.00
PARKS & OPEN SPACES							
BIG DOCK PROJECT				\$ 750,000.00		\$ 750,000.00	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 4,619,902.74	\$ 11,193,583.11	\$ 5,528,913.37	\$ 9,185,576.14	\$ -	\$ 39,982,990.15	\$ 9,455,014.79

RESERVES ANALYSIS

BALANCE IN RESERVES @ DEC 31, 2011	\$29,251,260.09
EAST LLB WATER & SEWER	-\$291,155.51
SOUTH SEWAGE LIFT STATION & FORCE MAIN	-\$521,916.00
BNR PLANT	-\$745,664.35
BNR PLANT ROAD	-\$550,000.00
101B AVENUE AIRPORT WEST FEEDLINE	-\$860,856.00
GREENBANK ESTATES	-\$291,625.00
UTILITY RENOVATION	-\$125,000.00
EGG LAKE ROAD	-\$111,733.00
BALANCE @ DEC 31, 2012	\$25,753,310.23
WATER TOWER/COMMUNICATION PROJECT	-\$18,000.00
SOUTH SEWAGE LIFT STATION & FORCE MAIN	-\$158,100.00
BNR PLANT	-\$494,059.86
BNR ROAD	-\$1,200,000.00
PLAMONDON WATER & SEWER REPLACEMENT	-\$3,745,517.61
GRAVITY SEWER - HWY 55	-\$2,769,467.41
NATURAL GAS SUPPLY LINE	-\$450,000.00
GREEN BANK ESTATE	-\$100,000.00
104 ST - 101B AVE TO 101 AVE	-\$977,250.21
PLAMONDON/HWY 858 SEWER LINE RELINING	-\$390,000.00
TWP ROAD 674	-\$170,211.00
AIRPORT SECURITY FENCE	-\$64,255.00
BLAIS RESORT DRAINAGE	-\$98,531.88
BEAVER HILL ROAD	-\$1,962,661.63
BEAVER HILL ROAD W/S REPLACEMENT	-\$1,495,431.25
AIRPORT LIGHTING	-\$250,000.00
BRIDGING TO NEW HIGH SCHOOL	-\$750,000.00
BALANCE @ DEC 31, 2013	\$10,659,824.38

AIR WEAPONS RANGE FUNDING ANALYSIS

CAPITAL BREAKDOWN	
BALANCE @ JAN 1 2012	\$ 14,000,000.00
EAST LLB WATER & SEWER EXTENSION	-\$ 440,102.00
BNR PLANT	-\$ 306,729.00
SOUTH SEWAGE LIFT STATION & MAIN LINE ALTERATION	-\$ 2,552,199.00
GRAVITY SEWER - HIGHWAY 55	-\$ 300,000.00
WEST LIFT STATION REMOVAL	-\$ 864,353.00
PLAMONDON WATER & SEWR ENGINEERING	-\$ 53,255.00
RANGE ROAD 132A	-\$ 1,119,738.03
EGG LAKE ROAD	-\$ 2,707,179.00
BEAVER HILL ROAD	-\$ 127,531.60
BALANCE @ DEC 31, 2012	\$ 5,528,913.37
GRAVITY SEWER - HIWAY 55	-\$ 2,200,000.00
BEAVER HILL ROAD	-\$ 3,328,913.37
BALANCE @ DEC 31, 2013	\$ -
OPERATING BREAKDOWN	
2012 COMMITTED FUNDING	\$ 5,000,000.00
2013 COMMITTED FUNDING	\$ 4,000,000.00
2014 COMMITTED FUNDING	\$ 3,000,000.00
2015 COMMITTED FUNDING	\$ 2,000,000.00
2016 COMMITTED FUNDING	\$ 1,000,000.00
2017 COMMITTED FUNDING	\$ -

CONDITIONAL GRANTS ANALYSIS

CAPITAL PROJECT	SOURCE OF GRANT	AMOUNT
SOUTH SEWAGE LIFT STATION & FORCE MAIN	Water for Life (Provincial Govn't)	\$266,900.00
BIOLOGICAL NUTRIENT REMOVAL PLANT	Water for Life (Provincial/P3 (Federal))	\$3,555,611.14
BEAVER HILL ROAD	Federal Gas Tax Fund	\$508,425.00
BRIDGE REPLACEMENT	Alberta Transportation Bridge Grant	\$600,000.00
BRIDGING TO NEW HIGH SCHOOL	Alberta Infrastructure (Schools)	\$2,957,640.00
BOLD CENTER RENOVATIONS	Community Infrastructure Improvement Fund (Federal)	\$209,000.00
BIG DOCK PROJECT	Federal Department of Fisheries & Oceans/Big Dock Preservation Society	\$750,000.00
TOTAL		\$8,847,576.14

Long-Term Debt Analysis

Summary of Debentures

	Outstanding Balance Dec. 31, 2012	2013 Principal	2013 Interest	Outstanding Balance Dec. 31, 2013
East and West Sewer Line	\$1,360,375.61	\$436,631.59	\$47,209.33	\$923,744.02
Clearwater Cove Water and Sewer	\$44,518.89	\$3,562.19	\$2,096.85	\$40,956.70
Bulk Station Road Base Paving	\$107,623.08	\$8,611.51	\$5,069.07	\$99,011.57
Sunset Bay Subdivision Water and Sewer	\$541,836.53	\$43,355.28	\$25,520.62	\$498,481.25
Plamondon Curb, Sidewalks, Water, Sewer	\$90,963.96	\$7,278.52	\$4,284.42	\$83,685.44
Gauthier Base Paving, Curb, Gutters	\$91,923.61	\$7,355.32	\$4,329.62	\$84,568.29
Lac La Biche Hamlet Water and Sewer	\$205,246.45	\$13,709.02	\$12,314.79	\$191,537.43
East and West Sewer Line	\$1,466,301.97	\$468,093.72	\$58,167.12	\$998,208.25
99th Avenue Paving	\$243,993.73	\$17,520.94	\$10,940.62	\$226,472.79
Lakeview Estates Water and Sewer	\$1,185,444.43	\$85,125.64	\$53,155.00	\$1,100,318.79
Plamondon Infrastructure - Main Avenue	\$83,538.06	\$5,998.77	\$3,745.83	\$77,539.29
Bulk Station Road Water and Sewer	\$83,538.06	\$5,998.77	\$3,745.83	\$77,539.29
Bold Center	\$37,847,629.87	\$4,374,215.81	\$1,586,441.97	\$33,473,414.06
Water Treatment Plant	\$916,709.14	\$133,506.29	\$49,273.12	\$783,202.85
	\$44,269,643.39	\$5,610,963.37	\$1,866,294.19	\$38,658,680.02