LAC LA BICHE COUNTY CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2016



INDEPENDENT AUDITORS' REPORT

To the Mayor and Members of Council of Lac La Biche County

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Lac La Biche County (the "County"), which comprises the consolidated statement of financial position as at December 31, 2016, and the consolidated statements of operations and accumulated surplus, consolidated changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Lac La Biche County as at December 31, 2016, and the results of its operations, change in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Lac La Biche, Alberta April 25, 2017

Hawkings Epp Dumont LLP **Chartered Accountants**

Hawkings Ep Dumant LCP





MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

Administration is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgements and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgement is required.

In discharging its responsibility for the integrity and fairness of the consolidated financial statements, Administration designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded, and financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The elected Mayor and Council of Lac La Biche County are composed entirely of individuals who are neither administration nor employees of the County. The Mayor and Council have the responsibility of meeting with Administration and the external auditors to discuss the internal controls over the financial reporting process, auditing matters, and financial reporting issues. The Mayor and Council are also responsible for the appointment of the County's external auditors.

Hawkings Epp Dumont LLP, an independent firm of Chartered Accountants, is appointed by Council to audit the consolidated financial statements and to report directly to them. The external auditors have full and free access to and meet periodically and separately with both the Mayor and Council and Administration to discuss their audit findings.

Shadia Amblie, Chief Administrative Officer

Dan Small, CPA, CMA, Senior Manager, Finance and Grants

Zeeshan Hasan, Manager of Finance

Lac La Biche, Alberta April 25, 2017

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2016

| FINANCIAL ASSETS | <u>2016</u> | <u>2015</u> |
|---|--|--|
| Cash and cash equivalents (Note 2) Taxes and grants in place of taxes receivable (Note 3) Trade and other receivables (Note 4) Investments (Note 5) | \$ 31,763,211 935,662 6,627,930 45,078,740 | \$ 46,510,885 904,160 5,360,431 32,652,465 |
| | 84,405,543 | <u>85,427,941</u> |
| FINANCIAL LIABILITIES | | |
| Employee benefit obligations (Note 6) Accounts payable and accrued liabilities (Note 7) Deposit liabilities (Note 8) Deferred revenue (Note 9) Landfill closure and post-closure liability (Note 10) Reclamation liability (Note 16) Long-term debt (Note 11) | 746,780 8,127,102 1,176,285 1,395,201 3,555,604 890,000 21,336,019 | 627,483 7,138,994 1,405,404 2,908,387 2,865,750 890,000 26,692,624 |
| | <u>37,226,991</u> | 42,528,642 |
| NET FINANCIAL ASSETS | <u>47,178,552</u> | 42,899,299 |
| NON-FINANCIAL ASSETS | | |
| Tangible capital assets (Schedule 5) Inventory for consumption (Note 12) Prepaid expenses | 352,815,383 3,608,501 164,277 | 325,848,771 3,474,614 462,655 |
| | <u>356,588,161</u> | 329,786,040 |
| ACCUMULATED SURPLUS (Note 15) | \$ <u>403,766,713</u> | \$ <u>372,685,339</u> |

CONTINGENCIES (Note 16)

APPROVED ON BEHALF OF COUNCIL:

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

| | <u>2016</u> (Budget) (Note 20) | <u>2016</u> (Actual) | <u>2015</u> (Actual) |
|--|--|---|---|
| REVENUES Net municipal property taxes (Schedule 2) User fees and sales of goods Government transfers for operating (Schedule 3) Interest and investment income Fines, licenses and permits Other Rentals Penalties and costs on taxes | \$34,758,416 6,915,044 5,452,067 983,629 622,490 270,629 920,173 250,000 | \$56,941,674 5,475,748 6,638,990 1,370,371 1,274,586 961,899 954,859 281,228 | \$35,285,905 6,672,741 6,381,687 1,068,582 706,520 2,151,184 1,186,088 218,135 |
| | 80,172,448 | <u>83,899,355</u> | 83,670,842 |
| EXPENSES Transportation Parks and recreation Administration Water and waste water services Solid waste and recycling Bylaw enforcement Natural gas Fire protection and safety services Planning and development Family and community support Economic and agricultural development Legislative Culture Environmental services | 11,076,969 10,008,665 6,365,352 4,326,359 2,231,507 2,103,033 2,539,623 1,364,647 1,190,777 1,354,394 745,566 880,216 614,739 324,357 | 19,370,834 10,870,950 6,342,125 6,352,777 2,782,251 2,060,253 1,644,205 1,507,867 1,105,145 1,076,634 611,220 759,200 726,205 341,662 | 17,041,887 11,373,323 5,543,308 5,749,036 2,207,020 576,706 2,066,902 1,322,538 1,548,195 1,091,492 753,186 809,162 702,710 370,581 |
| EXCESS OF REVENUE OVER EXPENSES BEFORE OTHER INCOME | 35,046,244 | 28,348,027 | 32,514,796 |
| OTHER INCOME Government transfers for capital (Schedule 3) Gain (loss) on disposal of tangible capital assets | 5,150,236 458,565 5,608,801 | 2,891,137 (157,790) 2,733,347 | 569,231 (422,975) 146,256 |
| EXCESS OF REVENUE OVER EXPENSES | 40,655,045 | 31,081,374 | 32,661,052 |
| ACCUMULATED SURPLUS, BEGINNING OF YEAR | 372,685,339 | 372,685,339 | 340,024,287 |
| ACCUMULATED SURPLUS, END OF YEAR | \$ <u>413,340,384</u> | \$ <u>403,766,713</u> | \$ <u>372,685,339</u> |

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

| | 2016 (Budget) (Note 20) | <u>2016</u> (Actual) | <u>2015</u> (Actual) |
|--|--|--|----------------------------------|
| EXCESS OF REVENUE OVER EXPENSES | \$ <u>40,655,045</u> | \$ <u>31,081,374</u> | \$ <u>32,661,052</u> |
| Acquisition of tangible capital assets Contributed tangible capital assets Proceeds on disposal of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible capital assets | (51,915,445) - 458,565 - - | (39,639,506) 24,257 439,842 12,051,005 157,790 | 7,654 11,600,139 422,975 |
| | (51,456,880) | (26,966,612) | <u>(1,396,039</u>) |
| Net change in inventory for consumption Net change in prepaid expenses | | (133,887) <u>298,378</u> | (1,081,210) <u>(383,955</u>) |
| | - | 164,491 | (1,465,165) |
| INCREASE (DECREASE) IN NET FINANCIAL ASSETS | (10,801,835) | 4,279,253 | 29,799,848 |
| NET FINANCIAL ASSETS, BEGINNING OF YEAR | 42,899,299 | 42,899,299 | 13,099,451 |
| NET FINANCIAL ASSETS, END OF YEAR | \$ <u>32,097,464</u> | \$ <u>47,178,552</u> | \$ <u>42,899,299</u> |

CONSOLIDATED STATEMENT OF CHANGES IN CASH FLOWS

| | <u>2016</u> | <u>2015</u> |
|--|--|---|
| OPERATING ACTIVITIES Excess of revenue over expenditures Deduct items not affecting cash: | \$ 31,081,374 | \$ 32,661,052 |
| Loss on disposal of tangible capital assets Amortization of tangible capital assets | 157,790 12,051,005 | 422,975 11,600,139 |
| Change in non-cash working capital balances: Taxes and grants in place of taxes receivable Trade and other receivables Deposit liabilities Prepaid expenses Inventory for consumption Accounts payable and accrued liabilities Landfill closure and post-closure costs Employee benefit obligations Deferred revenue | (31,502) (1,267,499) (229,119) 298,378 (133,887) 988,108 689,854 119,297 (1,513,186) | (383,957) (1,081,210) (2,287,289) (205,106) 97,683 710,772 |
| CAPITAL ACTIVITIES Purchase of tangible capital assets Proceeds on disposal of tangible capital assets Write down of tangible capital assets | 42,210,613 (39,639,506) 439,842 24,257 | 42,895,703 (13,426,807) 7,654 |
| INVESTING ACTIVITIES Decrease (increase) in restricted cash Dividend income Purchase of investments | (39,175,407) 1,513,186 (2,048) (12,424,227) (10,913,089) | (13,419,153) (710,772) (2,120) (32,593,134) (33,306,026) |
| FINANCING ACTIVITIES Long-term debt repayments | <u>(5,356,605</u>) | (6,110,612) |
| (DECREASE) IN CASH AND CASH EQUIVALENTS | (13,234,488) | (9,940,088) |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR | 43,602,498 | 53,542,586 |
| CASH AND CASH EQUIVALENTS, END OF YEAR | \$ <u>30,368,010</u> | \$ <u>43,602,498</u> |
| Cash Term deposits | \$ 31,763,211 | \$ 29,010,885 17,500,000 |
| Cash and cash equivalents Less: restricted portion of cash related | 31,763,211 | 46,510,885 |
| to deferred revenue (Note 9) | <u>(1,395,201</u>) | (2,908,387) |
| | \$ <u>30,368,010</u> | \$ <u>43,602,498</u> |

SCHEDULE 1

SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS

| | | Budget (Note 20) | <u>L</u> | <u>Jnrestricted</u> | | Restricted or Operating | | Restricted for Capital | Equity in Tangible <u>Capital Assets</u> | | 2016 <u>Total</u> | | 2015 <u>Total</u> |
|--|-----|---------------------|----------|---------------------|-------------|-------------------------|-----|------------------------|--|-----|----------------------|-----|----------------------|
| Balance, Beginning of Year | \$ | 665,043 | \$ | 1,919,563 | \$ | 10,366,242 | \$ | 61,243,387 | \$ 299,156,147 | \$ | 372,685,339 | \$ | 340,024,287 |
| Excess of Revenue over Expenses | | 40,655,045 | | 31,081,374 | | - | | - | - | | 31,081,374 | | 32,661,052 |
| Purchase of tangible capital assets | | (62,445,455) | | (39,639,506) | | - | | - | 39,639,506 | | - | | - |
| Write off of construction in progress | | - | | 24,257 | | - | | - | (24,257) | | - | | - |
| Annual amortization expense | | - | | 12,051,005 | | - | | - | (12,051,005) | | - | | - |
| Disposal of tangible capital assets | | - | | 597,632 | | - | | - | (597,632) | | - | | - |
| Unrestricted funds designated for future use | | 21,792,010 | | 1,590,337 | | (710,000) | | (880,337) | - | | - | | - |
| Long-term debt repaid | _ | (5,341,605) | _ | (5,356,605) | _ | | _ | <u>-</u> | 5,356,605 | _ | <u>-</u> | _ | - |
| Balance, End of Year | \$_ | (4,674,962) | \$_ | 2,268,057 | \$ <u>_</u> | 9,656,242 | \$_ | 60,363,050 | \$ <u>331,479,364</u> | \$_ | 403,766,713 | \$_ | 372,685,339 |

SCHEDULE 2

SCHEDULE OF PROPERTY TAXES LEVIED

| | <u>2016</u> (Budget) (Note 20) | <u>2016</u> (Actual) | <u>2015</u> (Actual) |
|---|---|--|---|
| TAXATION Real property taxes Residential Non-residential Linear property taxes Local improvement taxes Government grants in place of property taxes | \$ 64,758,416 - - - - - - 64,758,416 | \$ 6,393,873 41,979,533 29,208,623 - 160,572 77,742,601 | \$ 6,061,140 38,960,582 29,203,615 43,984 204,479 74,473,800 |
| REQUISITIONS Alberta School Foundation Fund Greater North Foundation | | 9,821,023 979,904 10,800,927 | 8,342,028 845,867 9,187,895 |
| NET MUNICIPAL TAXES | \$ <u>64,758,416</u> | \$ <u>66,941,674</u> | \$ <u>65,285,905</u> |

SCHEDULE 3

SCHEDULE OF GOVERNMENT TRANSFERS

| | <u>2016</u> (Budget) (Note 20) | <u>2016</u> (Actual) | <u>2015</u> (Actual) |
|---|--------------------------------------|-------------------------|-------------------------|
| TRANSFERS FOR OPERATING Provincial government Local governments | \$ 5,446,067 6,000 | \$ 6,594,451 44,539 | \$ 6,374,645 7,042 |
| | 5,452,067 | 6,638,990 | 6,381,687 |
| TRANSFERS FOR CAPITAL Provincial government Local government | 5,056,611 <u>93,625</u> | 2,891,137 | 292,568 276,663 |
| | 5,150,236 | 2,891,137 | 569,231 |
| TOTAL GOVERNMENT TRANSFERS | \$ <u>10,602,303</u> | \$ <u>9,530,127</u> | \$ <u>6,950,918</u> |

SCHEDULE 4

SCHEDULE OF SEGMENT DISCLOSURES

| REVENUE | General <u>Revenue</u> | General <u>Government</u> | Protective <u>Services</u> | Transportation <u>Services</u> | Public <u>Utilities</u> | Public <u>Health</u> | Planning and Development | Recreation and Culture | Natural Gas | <u>2016</u> | <u>2015</u> |
|---|--|------------------------------|---|--------------------------------------|-----------------------------------|---------------------------------|----------------------------------|---|---------------------------------|---|---|
| Taxation User fees and sales of goods Government transfers Other revenues Investment income | \$ 66,941,674 1,000,000 660,436 1,368,733 | \$ - 13,983 - 4,913 | \$ - 161,793 1,354,063 179,471 | \$ - 22,463 574,207 382,388 | \$ - 2,505,376 - 176,550 | \$ 44,478 379,724 141,390 | \$ 7,667 160,452 1,037,817 | \$ 526,554 3,170,544 884,001 1,638 | \$ - 2,193,434 - 5,606 | \$ 66,941,674 5,475,748 6,638,990 3,472,572 1,370,371 | \$ 65,285,905 6,672,741 6,381,687 4,261,927 1,068,582 |
| EXPENSES Salaries, wages and benefits | 69,970,843 | 18,896 4,439,236 | 1,695,327 1,450,062 | <u>979,058</u> 5,138,598 | 2,681,926 2,060,739 | 565,592 705,421 | 1,205,936 920,830 | 4,582,737 4,044,299 | 2,199,040 370,305 | 83,899,355 19,129,490 | 83,670,842 18,517,169 |
| Amortization Contracted and general services Materials, goods, supplies | - | 172,827 1,853,820 | 316,455 1,295,119 | 7,447,831 2,219,925 | 2,009,330 3,631,233 | 111,488 | 5,833 623,419 | 2,095,005 1,094,470 | 3,724 136,314 | 12,051,005 10,965,788 | 11,600,139 9,191,470 |
| and utilities Interest on long-term debt Transfers to local governments | - | 257,388 - 5,620 | 496,384 - 10,100 | 4,545,031 19,449 | 1,059,624 99,890 615,278 | 67,151 - 192,574 | 77,044 - 89,239 | 1,284,014 979,361 2,076,297 | 1,133,862 - - | 8,920,498 1,098,700 2,989,108 | 7,878,264 1,349,147 2,492,933 |
| Other expenses | | 372,434 7,101,325 | 3,568,120 | 19,370,834 | 596 9,476,690 | 1,076,634 | 1,716,365 | 23,709 | 1,644,205 | 396,739 55,551,328 | 126,924 51,156,046 |
| EXCESS OF REVENUE | | | | | | | | | | | |
| OVER EXPENSES Government transfers for capital | 69,970,843 | (7,082,429) | (1,872,793) 227,611 | (18,391,776) 1,963,526 | (6,794,764) | (511,042) | (510,429) | (7,014,418) | 554,835 - | 28,348,027 2,891,137 | 32,514,796 569,231 |
| Gain (loss) on disposal of tangible capital assets | - | - | (162,631) | (18,257) | <u> </u> | - | 23,098 | - | | (157,790) | (422,975) |
| EXCESS (DEFICIENCY) OF REVEN | NUE \$ <u>69,970,843</u> | \$ <u>(7,082,429</u>) | \$ <u>(1,807,813</u>) | \$ <u>(16,446,507</u>) | \$ <u>(6,094,764</u>) | \$ <u>(511,042</u>) | \$ <u>(487,331</u>) | \$ <u>(7,014,418</u>) | \$ <u>554,835</u> | \$ <u>31,081,374</u> | \$ <u>32,661,052</u> |

SCHEDULE 5

SCHEDULE OF TANGIBLE CAPITAL ASSETS

| | <u>Land</u> | Land Improvemen | ts Buildings | Engineered Structures | Machinery and Equipment | Vehicles | Construction ir <u>Progress</u> | 2016 | <u>2015</u> |
|---|----------------------|---------------------|------------------------|-----------------------------|-------------------------------------|-----------------------------------|------------------------------------|-----------------------------|-------------------------|
| COST: Balance, Beginning of Year | \$ 47,344,126 | \$12,538,561 | \$70,052,613 | \$335,599,919 | \$20,525,617 | \$ 7,908,016 \$ | 2,165,564 | \$ 496,134,416 | \$ 483,172,595 |
| Additions Disposals Transfers | 707,623 - - | 1,561,236 - - | 32,894 - 966,526 | 3,704,220 - 7,508,236 | 2,067,566 (529,450) (425,081) | 1,235,877 (284,645) 425,081 | 30,330,090 - (8,474,762) | 39,639,506 (814,095) | 13,426,807 (437,413) |
| Write down of tangible capital assets | | | | | | | (24,257) | (24,257) | |
| Balance, End of Year | 48,051,749 | 14,099,797 | 71,052,033 | <u>346,812,375</u> | <u>21,638,652</u> | 9,284,329 | 23,996,635 | 534,935,570 | 496,161,989 |
| ACCUMULATED AMORTIZ Balance, Beginning of Year | ATION: | 5,667,808 | 12,442,484 | 140,147,002 | 7,443,540 | 4,584,811 | - | 170,285,645 | 158,719,863 |
| Amortization expense Disposals Transfers | - - - | 767,794 - - | 1,397,710 - - | 7,806,685 - | 1,422,349 (187,998) (262,821) | 656,467 (28,465) 262,821 | - - - | 12,051,005 (216,463) | 11,600,139 (6,784) |
| Balance, End of Year | | 6,435,602 | 13,840,194 | 147,953,687 | 8,415,070 | 5,475,634 | <u>-</u> | 182,120,187 | 170,313,218 |
| 2016 NET BOOK VALUE | 48,051,749 | \$ <u>7,664,195</u> | \$ <u>57,211,839</u> | \$ <u>198,858,688</u> | \$ <u>13,223,582</u> | \$ <u>3,808,695</u> \$ | 23,996,635 | \$ <u>352,815,383</u> | \$ <u> </u> |
| 2015 NET BOOK VALUE | \$ <u>47,344,126</u> | \$ <u>6,870,753</u> | \$ <u>57,610,129</u> | \$ <u>195,452,917</u> | \$ <u>13,082,077</u> | \$ <u>3,323,205</u> | \$ <u>2,165,564</u> | \$ <u> </u> | \$ <u>325,848,771</u> |
| *Construction in progress is comprised of | \$ <u> </u> - | \$ <u> </u> | \$ <u>386,434</u> | \$ <u>23,563,371</u> | \$ <u>46,830</u> | \$ <u>-</u> | \$ <u> </u> | \$ <u>23,996,635</u> | \$ <u>2,165,564</u> |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of Lac La Biche County (the "County") are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments established by the Public Sector Accounting Boards ("PSAB") of the Chartered Professional Accountants of Canada ("CPA"). Significant aspects of the accounting policies adopted by the County are as follows:

(a) Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, and expenses, changes in net financial position and cash flows of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the County and are, therefore, accountable to Council for the administration of their financial affairs and resources. Included with the County is the Lac La Biche County Library Board. The County is also a member of various other boards and commissions that are not included in the government reporting entity.

The schedule of taxes levied also includes requisitions for education, health, social and other external organizations that are not part of the municipal reporting entity.

The consolidated statements exclude trust assets that are administered by the County for the benefit of external parties. Interdepartmental and organizational transactions and balances are eliminated.

(b) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues and are reliably measured and reasonably estimated. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Expenses are recognized in the period the goods or services are acquired and a liability is incurred or transfers are due.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(c) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where management uncertainty exists, the consolidated financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. The amounts recorded for valuation of tangible capital assets, the useful lives and related amortization of tangible capital assets, landfill closure and post-closure costs, and provision for gravel pit reclamation are areas where management makes significant estimates and assumptions in determining the amounts to be recorded in the consolidated financial statements.

(d) Cash and cash equivalents

Cash and cash equivalents consist of cash on deposit and term deposits with original maturities of 90 days or less at the date of acquisition and are recorded at cost.

(e) Investments

Investments are recorded at the lower of original cost and market value. When there has been a loss in value that is other than a temporary decline, the investment is written down to recognize the loss.

(f) Reclamation Liability

Pursuant to the *Environmental Enhancement and Protection Act* (Alberta), the County is required to fund the future reclamation of its work sites. Closure activities include the final top soil cover, landscaping and visual inspection. The requirement is being provided for based on the estimated costs and length of time until the site is expected to be inactive.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(g) Landfill closure and post-closure liability

Pursuant to the *Environmental Enhancement and Protection Act* (Alberta), the County is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The requirement is being provided for over the estimated remaining life of the landfill sites based on usage.

The annual provision is reported as an operating expense in solid waste and recycling services and the accumulated provision is reported as a liability on the Consolidated Statement of Financial Position.

(h) Tax Revenue

Property tax revenue is based on assessments determined in accordance with the *Municipal Government Act*. Tax rates are established annually. Taxation revenues are recorded at the time tax billings are issued. Assessments are subject to appeal.

Construction and borrowing costs associated with local improvement projects are recovered through annual special property assessments during the period of the related borrowing. These levies are collectible from property owners for work performed by the County. Under the accrual basis of accounting, revenues to be received from local improvement assessments are recognized in full in the period the local improvement project costs are incurred and the passing of the related imposition by-law.

(i) Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the consolidated financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

(j) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Contributed assets are capitalized and are recorded at their estimated fair value upon acquisition and are also recorded as revenue. Construction in progress represents assets which are not available for productive use and therefore are not subject to amortization. The cost, less residual value, of tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

| | <u>Years</u> |
|-----------------------------|--------------|
| Land improvements | 3 - 45 |
| Buildings | 15 - 50 |
| Engineered structures | |
| Water system | 25 - 75 |
| Wastewater system | 25 - 75 |
| Other engineered structures | 3 - 60 |
| Machinery and equipment | 5 - 40 |
| Vehicles | 10 - 15 |

The amortization in the year of acquisition is charged at one half the normal annual rate and no amortization is charged in the year of disposal.

Historical artifacts owned by the County are not included in tangible capital assets.

Inventory

Inventory held for consumption is valued at the lower of cost or replacement cost, with cost determined by the average cost method.

(k) Requisition over-levy and under-levy

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

(I) Pension Expenses

Contributions for current and past service pension benefits are recorded as expenses in the year in which they become due.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

| 2 | CASH | | CASH | FOUII | /ALENTS | |
|------------|-------|------|------|--------------|---------|--|
| ∠ . | CASII | AIND | CASH | LGUI | MLLINIO | |

| | <u>2016</u> | <u>2015</u> |
|----------------------|-----------------------------------|------------------------------------|
| Cash Term deposit | \$ 1,753,656 <u>30,009,555</u> | \$ 29,010,885 <u>17,500,000</u> |
| | \$ <u>31,763,211</u> | \$ <u>46,510,885</u> |

The term deposit has an original maturity of three months maturing March 31, 2017 with interest bearing at 1.50%.

3. 1

| TAXES AND GRANTS IN PLACE OF TAXES RECEIVABLES | | | | |
|---|---|---|--|--|
| | <u>2016</u> | <u>2015</u> | | |
| Current taxes and grants in place of taxes Arrears taxes | \$ 787,455 <u>1,135,793</u> 1,923,248 | \$ 709,255 <u>973,124</u> 1,682,379 | | |
| Less: Allowance for doubtful accounts | <u>(987,586</u>) | <u>(778,219</u>) | | |
| | \$ <u>935,662</u> | \$ <u>904,160</u> | | |
| TRADE AND OTHER RECEIVABLES | <u>2016</u> | <u>2015</u> | | |
| Debt recoverable-local improvements Trade accounts receivable Receivables from governments Goods and Services Tax recoverable | \$ 2,708,936 1,706,436 1,670,014 | \$ 3,001,868 1,700,053 342,884 315,626 | | |
| | \$ <u>6,627,930</u> | \$ <u>5,360,431</u> | | |

INVESTMENTS 5.

4.

| III TO THE IT TO | <u>2016</u> | <u>2015</u> |
|--|--------------------------------------|--------------------------------------|
| Term deposits and accrued interest Servus Credit Union Ltd. shares Gas Alberta Inc. shares | \$45,017,360 60,908 <u>472</u> | \$32,593,133 58,860 <u>472</u> |
| | \$45,078,740 | \$32,652,465 |

Term deposits have original maturity dates ranging from August 26, 2017 to September 30, 2017, bearing interest at rates ranging from 1.71% to 1.85%.

Included in term deposits is a restricted amount of \$1,395,201 (2015 - \$2,908,387) relating to deferred revenue for leases, sponsorships, and grants

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

6. EMPLOYEE BENEFITS OBLIGATION

| | | <u>2016</u> | | <u>2015</u> |
|----------------------|-----|-------------------|-----|-------------------|
| Vacation Overtime | \$ | 652,909 93,871 | \$ | 557,603 69,880 |
| | \$_ | 746,780 | \$_ | 627,483 |

Employee benefits obligation is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits (and are vested) or are entitled to these benefits within the next budgetary year.

The County does not provide post-employment benefits to employees.

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

| | | <u>2016</u> | <u>2015</u> |
|----|--|---------------------------------|-------------------------------------|
| | Trade accounts payable Holdbacks payable Payables to governments | \$ 5,682,129 2,431,765 | \$ 5,735,271 1,390,747 12,976 |
| | | \$ <u>8,127,102</u> | \$ <u>7,138,994</u> |
| 8. | DEPOSIT LIABILITIES | | |
| | | <u>2016</u> | <u>2015</u> |
| | Development performance bonds Land sales Other | \$ 933,957 206,413 35,915 | \$ 1,159,111 206,413 53,349 |
| | | \$ 1.176.285 | \$ 1.418.873 |

9. DEFERRED REVENUE

Deferred revenue is comprised of the following amounts, which have been received from various third parties and are restricted to the eligible operating and capital projects as approved in the funding agreements for a specified purpose. These amounts are recognized as revenue in the period in which the related expenditures are incurred.

| | <u>2015</u> | <u>Additions</u> | Revenue <u>Recognized</u> | <u>2016</u> |
|------------------------------------|---------------------|------------------|----------------------------------|-------------|
| Sponsorship agreements | \$ 1,021,526 | \$ 105,386 | \$ (251,632) \$ | 875,280 |
| Provincial grants | 1,529,266 | 6,832,377 | (8,115,926) | 245,717 |
| Bold Center leases and memberships | 344,126 | 7,875,171 | (7,961,678) | 257,619 |
| Other | 13,469 | 3,116 | <u> </u> | 16,585 |
| | \$ <u>2,908,387</u> | \$14,816,050 | \$ <u>16,329,236</u>) \$ | 1,395,201 |

Sponsorship agreements are being amortized to revenue on a straightline basis per agreement over the next 10 years.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

10. LANDFILL CLOSURE AND POST-CLOSURE LIABILITY

Alberta environmental law requires closure and post-closure care of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspections and maintenance.

Changes in management's estimates with respect to requirements for both operating and inactive landfill sites resulted in the increase of the total liability to \$3,555,604 (2015 - \$2,865,750). This is the sum of the discounted future cash flows for closure and post-closure activities for 25 years following the closure of operating sites and the estimated requirements at currently inactive sites. A discount rate of 1.46% (2015 - 1.46%) and an annual inflation rate of 1.15% (2015 - 1.15%) was used.

The accrued liability portion is based on the cumulative capacity used at year end compared to the estimated total landfill capacity. At December 31, 2016, approximately 80% (2015 - 78%) of the aggregate landfill capacity had been utilized.

| | <u>2016</u> | <u>2015</u> |
|--|---------------------|-------------------------|
| Accrued to date closure costs Accrued to date post-closure costs | \$ 2,079,355 | \$ 2,218,355 647,395 |
| Total liability accrued to date | \$ <u>3,555,604</u> | \$ <u>2,865,750</u> |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

11. LONG-TERM DEBT

| | <u>2016</u> | <u>2015</u> |
|---|--------------|--------------|
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$2,980,329 including interest at 4.315%; due June 2020; issued for the Bold Center. | \$19,172,418 | \$24,144,311 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$69,140 including interest at 4.565%; due December 2023; issued for Lakeview Estate water and waste water line. | 820,626 | 918,095 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$182,779 including interest at 4.805%; due December 2018; issued for the water treatment plant. | 355,351 | 494,277 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$34,438 including interest at 5.375%; due September 2022; issued for Sunset Bay subdivision water and waste water lines. | 338,065 | 405,343 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$14,231 including interest at 4.565%; due December 2023; issued for base paving of 99 Avenue in the Town of Lac La Biche. | 168,905 | 188,967 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in annual installments of \$26,024 including interest at 6.00%; due April 2023; issued for Lac La Biche town water and waste water lines. | 145,275 | 161,602 |
| | | (CONT'D) |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

11. LONG-TERM DEBT (CONT'D)

| | <u>2016</u> | <u>2015</u> |
|--|----------------------|----------------------|
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$6,840 including interest at 4.805%; due September 2022; issued for Bulk Station road base paving. | 70,582 | 80,512 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$5,842 including interest at 4.805%; due September 2022; issued for Gauthier subdivision base paving, curb and gutter replacement. | 60,286 | 68,767 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$5,781 including interest at 4.805%; due September 2022; issued for Plamondon curb and sidewalk replacement and water and waste water lines. | 59,657 | 68,049 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$4,872 including interest at 4.565%; due December 2023; issued for upgrading on Main Street, Lac La Biche Town. | 57,829 | 64,698 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$4,872 including interest at 4.565%; due December 2023; issued for Bulk Station road water and waste water lines. | 57,829 | 64,698 |
| Debenture debt held by Alberta Capital Finance Authority, repayable in semi-annual installments of \$2,830 including interest at 4.805%; due September 2022; issued to finance Clearwater Cove subdivision primary water and waste water line. | 29,196 | 33,305 |
| pinnary water and matter mile. | | |
| | \$ <u>21,336,019</u> | \$ <u>26,692,624</u> |
| | | (CONT'D) |
| | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

11. LONG-TERM DEBT (CONT'D)

The current portion of the long-term debt amounts to \$5,592,827 (2015 - \$5,356,605).

Principal and interest repayments:

| | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|--|---|---|---|
| 2017 2018 2019 2020 2021 Thereafter | \$ 5,592,827 5,839,489 5,914,273 3,193,069 288,936 507,425 | \$ 874,329 627,667 370,103 110,979 34,783 28,549 | \$ 6,467,156 6,467,156 6,284,376 3,304,048 323,719 535,974 |
| | \$ <u>21,336,019</u> | \$ <u>2,046,410</u> | \$ <u>23,382,429</u> |

Debenture debt is issued on the credit and security of the County at large.

The County's total cash payments for interest is \$1,110,551 (2015 - \$1,366,646).

12. INVENTORY FOR CONSUMPTION

| | | <u>2016</u> | | <u>2015</u> |
|---------------------------------|-----|----------------------|---------|----------------------|
| Gravel Material and supplies | \$ | 2,771,706 836,795 | \$ _ | 2,615,395 859,219 |
| | \$_ | 3,608,501 | \$_ | 3,474,614 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

13. DEBT LIMITS

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits, as defined by *Alberta Regulation 255/00*, for the County be disclosed as follows:

| | <u>2016</u> | <u>2015</u> |
|--|--------------------------------------|-------------------------------|
| Total debt limit Total debt | \$125,849,033 <u>(21,336,019)</u> | \$125,506,263 (26,692,624) |
| Amount of debt limit unused | \$ <u>104,513,014</u> | \$ <u>98,813,639</u> |
| Service on debt limit Service on debt | \$ 20,974,839 (6,467,156) | \$ 20,917,711 (6,467,157) |
| Amount of service on debt limit unused | \$ <u>14,507,683</u> | \$ <u>14,450,554</u> |

The debt limit is calculated at 1.5 times revenue of the County (as defined in *Alberta Regulation 255/00*) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limits requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

14. EQUITY IN TANGIBLE CAPITAL ASSETS

| | <u>2016</u> | <u>2015</u> |
|--|---------------------------------------|--------------------------------------|
| Net book value of tangible capital assets Long-term debt related to tangible capital assets | \$352,815,383 <u>(21,336,019</u>) | \$325,848,771 <u>(26,692,624)</u> |
| | \$ <u>331,479,364</u> | \$ <u>299,156,147</u> |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

15. ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

| | <u>2016</u> | <u>2015</u> |
|---|---|--|
| Unrestricted surplus | \$ <u>2,268,057</u> | \$ <u>1,919,563</u> |
| Restricted surplus General operations Capital | 9,656,242 60,363,050 70,019,292 | 10,366,242 61,243,387 71,609,629 |
| Equity in tangible capital assets | <u>331,479,364</u> \$ <u>403,766,713</u> | 299,156,147 \$372,685,339 |

16. CONTINGENCIES

- a) The County is a member of the Genesis Reciprocal Insurance Exchange ("GENESIS"). Under the terms of membership, the County could become liable for its proportionate share of any claim losses in excess of the funds held by GENESIS. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.
- b) Where estimated reclamation costs are reasonably determinable, the County has recorded a total provision in the amount of \$890,000 (2015 \$890,000) for environmental liabilities based on management's estimate of these costs. Such estimates are subject to adjustment based on changes in laws and regulations and as additional information becomes available.
- c) The County is a defendant in lawsuits arising in the normal course of operations and involving various amounts. Administration is of the opinion that the results of these actions should not have any material effect on the financial position of the County. No amounts have been accrued in these consolidated financial statements relating to any of these activities. Any awards or settlements will be reflected in the Statement of Operations as the matters are resolved or when sufficient information on amounts and likelihood is known.

17. LOCAL AUTHORITIES PENSION PLAN

Employees of the County participate in the *Local Authorities Pension Plan* ("LAPP"), which is one of the plans covered by the *Alberta Public Sector Pension Plans Act*. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP Fund. Contributions for current service are recorded as expenditures in the year in which they become due.

The County is required to make current service contributions to the LAPP consisting of 11.39% of pensionable earnings up to the year's maximum pensionable earnings ("YMPE") under the Canada Pension Plan ("CPP") and 15.84% of the excess.

Total current service contributions made by the County to the LAPP in 2016 were \$1,425,747 (2015 - \$1,156,449). Total current service contributions made by the employees of the County to the LAPP in 2016 were \$1,315,749 (2015 - \$1,063,915).

At December 31, 2015, the LAPP disclosed an actuarial deficiency of \$923 million (2014 - \$2.4 billion).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

18. SALARY AND BENEFITS DISCLOSURE

Disclosure of salaries and benefits for elected municipal officials and the chief administrative officer as required by *Alberta Regulation 313/2000* is as follows:

| | | <u>Salary</u> | <u>Hc</u> | norarium | <u>E</u> | <u>Benefits</u> | | Total 2016 | | Total 2015 |
|--|-----|--|------------|--|----------|---|-------------|--|-----|--|
| Omer Moghrabi, Mayor Wanda Austin, Ward 1 Robert Richard, Ward 2* Richard Olson, Ward 3 David Phillips, Ward 4 MJ Siebold, Ward 5 Tim Thompson, Ward 6 John Nowak, Ward 7* Hajar Haymour, Ward 7 | \$ | 47,940 27,540 28,555 27,540 27,540 27,540 27,540 31,547 27,540 | \$ | 40,250 30,625 29,125 30,800 27,000 12,000 24,450 27,250 23,625 | \$ | 5,163 8,178 5,408 8,185 8,019 8,309 6,487 7,664 7,288 | \$ | 93,353 66,343 63,088 66,525 62,559 47,849 58,477 66,461 58,453 | \$ | 89,326 72,906 74,758 66,453 62,771 59,273 63,773 79,470 64,793 |
| | \$ | 273,282 | \$ <u></u> | <u>245,125</u> | \$_ | 64,701 | \$ <u>_</u> | <u>583,108</u> | \$_ | 633,523 |
| Chief Administrative Officer | \$_ | <u>185,000</u> | \$_ | | \$_ | 35,781 | \$ <u>_</u> | 220,781 | \$_ | <u>215,574</u> |

^{*}The position of Deputy Mayor was held by John Nowak from January 1, 2016 to October 13, 2016 and by Robert Richard from October 13, 2016 to December 31, 2016.

Salary includes regular base pay, bonuses, lump sum payments, honoraria, and any other direct cash remuneration.

Benefits include the employer's share of all employee benefits and contributions or payments including pension, health care, dental coverage, vision coverage, group life insurance, accidental disability and dismemberment insurance, long-term and short-term disability plans, professional membership dues, and tuition.

19. SEGMENTED INFORMATION

The County provides a range of services to its ratepayers. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the prepa.ration of the financial statements as disclosed in Note 1. Refer to the Schedule of Segmented Disclosure (Schedule 4).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

20. BUDGET

The budget presented in these financial statements are based on the amended budget approved by Council on January 24, 2017. The County compiles a budget on a modified accrual basis. The budget expensed all tangible capital asset purchases rather than including amortization expense. The reconciliation below adjusts excess revenue over expenses to align with the budget process. It should not be used as a replacement for the statement of operations and accumulated surplus. Users should note that this information may not be appropriate for their purposes.

| Revenue Expenses Annual operating surplus Annual capital budget | Original \$ 80,172,448 | Amendments \$ 5,608,801 | **Mended \$ 85,781,249 |
|---|----------------------------|----------------------------|------------------------------|
| Excess of Revenue over Expenses Add back: | \$ <u>40,655,045</u> | \$ <u>31,081,374</u> | \$ <u>32,661,052</u> |
| Amortization expense | - | 12,051,005 | 11,600,139 |
| Capital transfers (to) from other organizations Net transfers (to) from reserves | 21,972,010 | 1,590,337 | (26,454,240) |
| Net transfers (to) from capital projects Write-down of land held for resale | | | <u> </u> |
| Deduct: | 21,972,010 | 13,641,342 | <u>(14,854,101</u>) |
| Share of earnings from subsidiary | - | - | - |
| Principal debt repayments (Gain) loss on disposal of tangible capital asset | 5,356,605 | 5,356,605 | 6,110,612 |
| Capital purchases | 51,915,445 | 39,639,506 | 13,426,807 |
| Government transfers for capital | - | - | - |
| Special tax levies for capital Development levies for capital | - | - | - |
| Other capital revenues | - | - | - |
| Results of Operations as Budgeted | 57,272,050 \$ 5,355,005 | 44,996,111 \$ (273,395) | 19,537,419 \$ (1,730,468) |

21. FINANCIAL INSTRUMENTS

The County's financial instruments include cash and cash equivalents, trade and other accounts receivable, accounts payable and accrued liabilities, tax over-levies, and long-term debt. It is management's opinion that the County is not exposed to significant interest or currency risk arising from these financial instruments.

The County is subject to credit risk with respect to taxes and grants in lieu of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the County provides services may experience financial difficulty and be unable to fulfil their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk. Unless otherwise noted, the carrying values of the financial instruments approximates fair values.

22. APPROVAL OF FINANCIAL STATEMENTS

Council and Management have approved these consolidated financial statements on April 25, 2017.

INTERNAL/EXTERNAL COMMITTEE MEMBERSHIP

Each member of the Council participates in many internal and external committees.

Lac La Biche County
Committee Listing by Elected Official - 2016

| Member | |
|--------|--|
|--------|--|

Omer Moghrabi

Mayor

Mayor

Internal

Aboriginal Liaison Committee Municipal Planning Commission State of Local Emergency Committee

External

Greater North Foundation

Lac La Biche Health Services Foundation/Lakeland Doctor

Recruitment Board

Lac La Biche Pow Wow & Fish Derby Association
The Next Step Team - Underutilized Fish Stocks in NE

Alberta

Oilsands Developers Group

Wanda Austin Councillor, Ward 1

Internal

Agricultural Service Board Emergency Advisory Committee Lac La Biche County Library Board State of Local Emergency Committee

External

Beaver River Watershed Alliance

Lakeland Agricultural Research Association Northern Lights Library Board System

VSI Services

Robert Richard Councillor, Ward 2

Deputy Mayor

October 13 to December 31

Internal

Municipal Planning Commission Public Works Committee Rich Lake Mediation Task Force Transportation Master Plan Committee

External

Lakeland Archers Event Organization Committee

Coalition for a Safer 63 & 881

Fort McMurray Traffic Corridors Working Group

Greater North Foundation (alternate)

Lakeland County Regional Trail Working Group Ports to Plains Alliance / Veteran's Memorial Highway

Association

Rick Olson Councillor, Ward 3

Internal

Agricultural Service Board

Transportation Master Plan Committee

External

Greater North Foundation

Lac La Biche Health Services Foundation/Lakeland Doctor

Northeast Alberta Information HUB

Plamondon & District Community Development Society Ports to Plains Alliance / Veteran's Memorial Highway

Association (alternate)

INTERNAL/EXTERNAL COMMITTEE MEMBERSHIP (CONT'D)

| Dave Philling | Councillar Word 4 | | |
|-----------------------|-------------------------|---|--|
| Dave Phillips | Councillor, Ward 4 | Internal | |
| | | | Aboriginal Liaison Committee (alternate) |
| | | | Assessment Review Boards |
| | | | Emergency Advisory Committee Natural Gas Partnership Committee |
| | | | Natural Gas System & Natural Gas Issues |
| | | | State of Local Emergency Committee |
| | | | Subdivision and Development Appeal Board |
| | | External | Transportation Master Plan Committee |
| | | | Lac La Biche & District Chamber of Commerce |
| | | | Community Futures Lac La Biche |
| | | | Lakeland Archers Event Organization Committee (alternate) Coalition for a Safer 63 & 881 |
| | | | Fort McMurray Traffic Corridors Working Group |
| | | | Lakeland County Regional Trail Working Group |
| | | | Plamondon & District Community Development Society (alternate) |
| MJ Siebold | Councillor, Ward 5 | | (alternate) |
| | | Internal | About the Library Occupation |
| | | | Aboriginal Liaison Committee Agricultural/Environmental Appeals Committee |
| | | | Assessment Review Boards |
| | | | Lac La Biche County Library Board |
| | | | Policy Review Committee |
| | | External | Subdivision and Development Appeal Board |
| | | External | Lakeland Agricultural Research Association (alternate) |
| | | | Lakeland Interpretive Society |
| | | | Northern Lights Library System Board (alternate) Water North Coalition |
| Tim Thompson | Councillor, Ward 6 | | water North Coantion |
| • | | Internal | |
| | | | Public Works Committee |
| | | | Agricultural/Environmental Appeals Committee FCSS Advisory Board |
| | | | Municipal Planning Commission |
| | | | Solid Waste Management Committee |
| | | External | Water Resources Management Task Force |
| | | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | The Next Step Team - Underutilized Fish Stocks in NE |
| | | | Alberta |
| John Nowak | Councillor, Ward 7 | | Lac La Biche Golf Club Society |
| John Nowak | Deputy Mayor | Internal | |
| | January 1 to October 13 | | Aboriginal Liaison Committee |
| | | | Emergency Advisory Committee and State of Local |
| | | | Emergency Committee Municipal Planning Commission |
| | | | Natural Gas Partnership Committee |
| | | | Natural Gas System & Natural Gas Issues |
| | | | Policy Review Committee |
| | | External | Rich Lake Mediation Task Force |
| | | Zxtorriar | Lac La Biche Health Services Foundation/Lakeland Doctor |
| | | | Recruitment Board |
| | | | Oilsands Developers Group (alternate) Greater North Foundation |
| | | | Water North Coalition |
| Hajar (Jerry) Haymour | Councillor, Ward 7 | | |
| | | Internal | Public Works Committee |
| | | | FCSS Advisory Committee |
| | | | Municipal Planning Commission |
| | | | Water Resources Management Task Force |