

LAC LA BICHE COUNTY Consolidated Budget



2016



Lac La Biche County
welcoming by nature.

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2016 CONSOLIDATED BUDGET



Lac La Biche County Council approved the 2016 municipal operating and capital budget on March 22, 2016. Between October 2015 and March 2016, Council set funding priorities, reviewed expenses, and forecasted annual revenues.

This document includes detailed breakdowns of forecasted County expenses per department. The County's 2016 operating budget expenditures are set at \$48,185,954, and capital budget expenditures are \$49,974,387.

Council considered the current economic climate, reducing the County's operating budget and streamlining the organization while preserving services.

Community groups received a total of \$1.4 million in support, which included funding for the Plamondon and District Community Development Society (PDCDS), the Lakeland Interpretive Society, and recreation and agricultural societies across the County.

Numerous capital projects are slated to start in 2016. Nipewon Road in Lac La Biche will be paved, and curbs and gutters will be installed. The Old Trail connecting Lac La Biche and Plamondon will be graded and paved. Tower Road and a number of roads in Lakeview and Holowachuk estates will also be paved. The County's annual sidewalk replacement program will continue replacing aging sidewalks, curbs, and gutters

in the hamlets of Lac La Biche and Plamondon. The County's Water Treatment Plant will receive upgrades to reduce the number of seasonal water shortages, while water and sewer lines that need updating will be replaced.

If you have questions about the 2016 budget or budgeting process, contact Dan Small, Senior Manager of Finance and Grants, at 780-623-6802 or dan.small@lacialbichecounty.com.

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SUMMARY OPERATING & CAPITAL BUDGETS
FOR THE 2016 FISCAL YEAR

Type: Municipal
PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
OPERATING REVENUES	-66,965,197.31	-83,387,361.00	-83,678,498.42	-80,172,448.00
OPERATING EXPENDITURES	46,367,107.34	54,138,723.24	47,531,304.78	48,185,954.00
OPERATING SURPLUS	-20,598,089.97	-29,248,637.76	-36,147,193.64	-31,986,494.00
CAPITAL REVENUES	-9,610,896.65	-11,615,954.64	-6,964,791.27	-33,713,336.00
CAPITAL EXPENDITURES	43,165,116.84	43,418,950.64	44,727,992.54	64,439,039.00
NET CAPITAL EXPENDITURE	33,554,220.19	31,802,996.00	37,763,201.27	30,725,703.00
SURPLUS FOR THE YEAR	12,956,130.22	2,554,358.24	1,616,007.63	-1,260,791.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
OPERATING REVENUES				
GENERAL MUNICIPAL REVENUES	-51,375,300.76	-68,374,104.00	-70,427,316.87	-67,067,045.00
COUNCIL	-27,851.27	.00	-3,854.43	.00
GENERAL ADMINISTRATION	-146,259.01	-46,400.00	-38,995.12	-14,840.00
FIRE PROTECTION	-305,736.55	-200,000.00	-151,226.97	-345,500.00
PEACE OFFICER	-91,156.73	-72,000.00	-53,458.94	-81,200.00
COMMON SERVICES	-45,053.11	-47,600.00	-38,485.68	-33,200.00
ROADS & STREETS	-791,863.52	-676,953.00	-649,224.86	-676,953.00
AIRPORT	-57,164.38	-58,000.00	-57,701.88	-58,000.00
WATER TREATMENT & DISTRIBUTION	-2,192,683.37	-2,143,273.00	-1,271,363.35	-1,257,556.00
WASTE WATER MANAGEMENT	-1,309,561.93	-1,292,217.00	-1,223,491.05	-1,003,332.00
RESOURCE RECOVERY	-801,537.28	-1,060,000.00	-1,132,250.23	-1,060,696.00
NATURAL GAS SERVICES	-3,580,991.91	-3,415,500.00	-2,444,692.50	-2,822,450.00
SOCIAL PLANNING	-328,272.02	-363,157.00	-462,572.80	-428,826.00
CEMETERIES	-8,600.00	-8,600.00	-17,761.90	-12,350.00
PLANNING & DEVELOPMENT	-1,280,344.37	-1,265,000.00	-570,146.96	-538,750.00
ENVIRONMENTAL PLANNING	-2,095.41	-25,000.00	-4,407.71	-5,000.00
AGRICULTURE SERVICES	-173,124.83	-181,872.00	-173,897.58	-176,752.00
ECONOMIC DEVELOPMENT	-43,672.27	.00	-7,684.87	.00
COMMUNITY GROUP SUPPORTS	-132,304.00	-78,304.00	-127,057.00	-132,304.00
RECREATION FACILITIES & PROGRAMS	-4,195,344.14	-4,078,121.00	-4,738,680.93	-4,457,694.00
CULTURAL PROGRAMS & FACILITIES	-76,280.45	-1,260.00	-84,226.79	.00
TOTAL OPERATING REVENUES	-66,965,197.31	-83,387,361.00	-83,678,498.42	-80,172,448.00
OPERATING EXPENSES				
COUNCIL	836,126.51	917,447.00	809,162.29	880,216.00
GENERAL ADMINISTRATION	5,563,568.00	6,568,334.00	5,418,063.97	6,303,325.00
FIRE EXPENSES	998,137.69	1,465,192.00	1,303,594.36	1,537,547.00
PEACE OFFICERS	710,397.11	809,024.00	540,146.75	670,033.00
COMMON SERVICES	3,191,437.06	5,242,896.16	5,020,002.94	5,034,669.00
ROADS & STREETS	7,158,897.11	8,010,791.00	6,505,116.60	6,860,225.00
AIRPORT	60,877.25	128,130.00	37,498.74	110,687.00
WATER TREATMENT & DISTRIBUTION	2,603,924.44	2,786,166.00	2,674,293.66	1,772,593.00
WASTE WATER MANAGEMENT	2,230,672.02	2,588,252.00	2,548,302.90	2,227,441.00
RESOURCE RECOVERY	2,025,143.46	2,387,649.04	1,987,454.63	2,078,086.00
NATURAL GAS SERVICE	3,025,296.13	2,976,985.00	2,064,880.49	2,539,623.00
SOCIAL PLANNING	994,201.95	1,201,592.00	1,189,494.72	1,185,109.00
CEMETERIES	8,014.56	14,740.00	11,997.55	64,680.00
PLANNING & DEVELOPMENT	2,029,175.29	1,836,665.00	1,591,169.68	1,252,247.00
ENVIRONMENTAL PLANNING	271,745.53	496,146.04	370,844.72	314,357.00
AGRICULTURAL SERVICES	482,060.48	669,886.00	496,103.77	556,816.00
ECONOMIC DEVELOPMENT	449,720.05	413,861.00	251,249.71	188,750.00
COMMUNITY GROUP SUPPORTS	2,094,096.31	2,593,238.00	2,247,483.72	1,408,875.00
RECREATION FACILITIES & PROGRAMS	11,058,369.73	12,477,014.00	11,863,145.11	12,585,936.00
CULTURAL PROGRAMS & FACILITIES	575,246.66	554,715.00	601,298.47	614,739.00
TOTAL OPERATING EXPENSES	46,367,107.34	54,138,723.24	47,531,304.78	48,185,954.00
OPERATING SURPLUS	-20,598,089.97	-29,248,637.76	-36,147,193.64	-31,986,494.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
OPERATING REVENUES				
PROPERTY TAXES & LOCAL IMPROVEMENTS	-46,356,200.42	-64,618,604.00	-65,285,902.62	-64,758,416.00
OIL WELL DRILLING LICENSES	-156,405.52	-100,000.00	-73,692.69	-65,000.00
SALE OF GOODS & SERVICES	-8,306,642.93	-8,507,330.00	-6,672,740.38	-6,915,044.00
PENALTIES & COSTS	-191,345.78	-192,400.00	-219,821.55	-252,540.00
LICENSES & PERMITS	-1,325,270.63	-1,267,000.00	-663,498.54	-539,950.00
FINES	-69,103.46	-70,000.00	-41,334.90	-80,000.00
INTEREST & DIVIDENDS	-986,669.39	-645,500.00	-1,068,581.26	-983,629.00
LEASES & RENTALS	-779,945.32	-667,000.00	-1,186,088.46	-920,173.00
COST RECOVERIES	-510,043.74	-180,499.00	-345,989.51	-205,629.00
GAIN/LOSS - SALE OF CAPITAL ASSETS	-902,656.41	-980,000.00	-1,731,501.71	.00
FEDERAL & PROVINCIAL GRANTS	-7,338,250.25	-6,149,028.00	-6,374,645.17	-5,446,067.00
NON GOVERNMENT GRANTS	-42,663.46	-10,000.00	-7,041.76	-6,000.00
TRANSFER FROM RESERVES	.00	.00	-7,659.87	.00
TOTAL: REVENUES	-66,965,197.31	-83,387,361.00	-83,678,498.42	-80,172,448.00
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	17,417,952.48	19,759,731.08	18,490,214.49	19,036,532.00
MILEAGE & SUBSISTENCE	365,014.40	421,099.00	308,238.89	372,170.00
MEMBERSHIPS, DUES & REGISTRATION FEES	301,984.85	267,735.00	302,933.34	332,218.00
FREIGHT	37,097.60	47,200.00	22,016.92	24,150.00
POSTAGE	74,280.69	92,068.00	54,001.67	59,370.00
TELEPHONE & COMMUNICATIONS SERVICE	346,211.17	390,331.00	300,263.84	354,271.00
PHOTOCOPYING & PRINTING	80,080.72	190,663.00	108,755.93	137,378.00
ADVERTISING	219,212.62	224,780.00	143,932.56	154,104.00
ACCOUNTING & AUDIT SERVICES	75,983.07	80,000.00	72,782.09	80,000.00
LEGAL SERVICES	218,160.09	210,750.00	162,894.36	186,700.00
ENGINEERING SERVICES	1,066,313.06	719,000.00	360,874.49	357,800.00
ASSESSMENT SERVICES	331,651.39	350,105.00	407,722.11	409,695.00
CONSULTING SERVICES	4,857,915.10	819,480.00	453,608.86	289,420.00
CONTRACTED EQUIPMENT SERVICES	.00	1,357,265.00	1,717,126.22	2,592,582.00
CONTRACTED SERVICES - GENERAL	.00	3,361,522.00	2,387,085.40	2,264,034.00
CONTRACTED REPAIRS & MAINTENANCE	315,855.92	1,438,856.00	811,599.10	1,331,150.00
LAND, BUILDING AND EQUIPMENT RENTALS	313,409.94	531,564.00	549,424.50	350,143.00
LICENSES & PERMITS	29,605.50	35,400.00	98,138.48	36,063.00
INSURANCE	337,492.33	339,832.00	366,294.99	368,402.00
SOFTWARE SUPPORT	496,348.65	510,731.00	461,426.61	569,461.00
CONSUMABLE SUPPLIES	4,966,900.43	5,888,444.00	4,534,098.46	4,904,238.00
PURCHASE OF NATURAL GAS	2,338,644.54	2,060,000.00	1,303,397.29	1,545,000.00
UTILITIES	1,430,538.36	1,535,935.00	1,426,157.40	1,380,562.00
NON CAPITAL ASSETS	465,384.54	786,028.00	614,608.68	864,515.00
GRANTS TO NON GOVERNMENT ORGANIZATIONS	2,365,581.27	3,615,874.00	2,492,932.63	2,210,697.00
INTEREST & BANK CHARGES	47,375.72	47,005.00	195,949.31	58,500.00
DEBENTURE PAYMENTS	7,460,481.85	7,477,257.00	7,459,758.87	6,467,157.00
ALLOWANCE FOR DOUBTFUL ACCOUNTS	138,452.75	.00	-69,025.80	.00
TRANSFER TO RESERVES	269,178.30	1,580,068.16	1,994,093.09	1,449,642.00
TOTAL: OPERATING EXPENSES BY OBJECT	46,367,107.34	54,138,723.24	47,531,304.78	48,185,954.00

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OPERATING BUDGET BY OBJECT
FOR THE 2016 FISCAL YEAR

Type: Municipal
PERIOD: 2016/12/31

	2014	2015	2015	2016
	ACTUAL	BUDGET	ACTUAL	BUDGET
OPERATING SURPLUS	-20,598,089.97	-29,248,637.76	-36,147,193.64	-31,986,494.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
EXPENSES				
GENERAL OPERATIONS	31,274.55	44,450.00	26,116.82	34,850.00
MAYOR`S FORUM	.00	.00	.00	.00
MAYORS GOLF TOURNAMENT	22,011.16	.00	.00	.00
W AUSTIN				
SALARIES & WAGES (WA)	28,050.00	27,540.00	27,540.00	27,540.00
OTH REMUNERATION/PER DIEM (WA)	39,375.00	43,375.00	36,300.00	37,875.00
EMPLOYEE BENEFITS (WA)	8,387.52	8,005.00	8,304.00	8,005.00
WCB (WA)	892.31	.00	761.85	.00
REGISTRATION FEES(WA)	4,167.23	3,600.00	4,234.47	3,600.00
SUBSISTENCE (WA)	4,611.19	7,200.00	6,738.51	6,240.00
COMMUNICATIONS (WA)	2,100.00	2,500.00	2,296.93	2,500.00
MILEAGE (WA)	8,561.12	8,616.00	8,617.96	8,548.00
TOTAL - W AUSTIN	96,144.37	100,836.00	94,793.72	94,308.00
R RICHARD				
SALARIES & WAGES	29,045.12	27,540.00	27,540.00	27,540.00
PER DIEMS	34,500.00	40,750.00	40,000.00	37,375.00
EMPLOYEE BENEFITS	7,254.85	8,005.00	6,430.78	8,005.00
WCB	846.07	.00	787.55	.00
REGISTRATION FEES(RR)	2,578.90	3,600.00	3,474.17	3,600.00
SUBSISTENCE	4,057.36	7,200.00	10,705.72	6,240.00
COMMUNICATIONS	1,844.76	2,500.00	1,800.00	2,500.00
MILEAGE	6,104.80	7,273.00	6,221.80	7,341.00
TOTAL - R RICHARD	86,231.86	96,868.00	96,960.02	92,601.00
R OLSON				
SALARIES & WAGES (RO)	27,540.00	27,540.00	27,540.00	27,540.00
OTH REMUNERATION/PER DIEM (RO)	37,600.00	44,250.00	30,125.00	34,750.00
EMPLOYEE BENEFITS (RO)	8,236.43	8,005.00	8,100.18	8,000.00
WCB (RO)	868.44	.00	688.25	.00
REGISTRATION FEES(RO)	1,280.33	3,600.00	3,439.47	3,600.00
SUBSISTENCE (RO)	2,221.21	7,200.00	6,637.13	6,240.00
COMMUNICATIONS (RO)	4,005.00	2,500.00	1,960.50	2,500.00
MILEAGE (RO)	7,569.12	8,468.00	7,482.76	7,982.00
TOTAL - R OLSON	89,320.53	101,563.00	85,973.29	90,612.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
D PHILLIPS				
SALARIES & WAGES (DP)	27,930.00	27,540.00	27,540.00	27,540.00
OTH REMUNERATION/PER DIEM (DP)	39,725.00	31,750.00	25,000.00	35,875.00
EMPLOYEE BENEFITS (DP)	7,670.55	8,005.00	9,603.55	8,000.00
WCB (DP)	896.90	.00	627.38	.00
REGISTRATION FEES(DP)	2,485.33	4,200.00	1,760.00	3,600.00
SUBSISTENCE (DP)	5,434.09	7,200.00	5,425.67	6,240.00
COMMUNICATIONS (DP)	2,000.00	2,500.00	2,036.84	2,500.00
MILEAGE (DP)	3,022.68	4,664.00	2,087.80	4,056.00
STAFF RELATIONS (DP)	45.00	.00	.00	.00
TOTAL - D PHILLIPS	89,209.55	85,859.00	74,081.24	87,811.00
MJ SIEBOLD				
SALARIES & WAGES (MJ)	27,540.00	27,540.00	27,540.00	27,540.00
OTH REMUNERATION/PER DIEM (MJ)	26,950.00	35,000.00	23,175.00	35,375.00
EMPLOYEE BENEFITS (MJ)	7,378.70	8,005.00	7,952.93	8,005.00
WCB (MJ)	728.58	.00	605.28	.00
REGISTRATION FEES(MJ)	855.33	3,600.00	1,630.00	3,600.00
SUBSISTENCE (MJ)	1,328.10	7,200.00	3,804.78	6,240.00
COMMUNICATIONS (MJ)	2,136.00	2,500.00	2,131.84	2,500.00
MILEAGE (MJ)	1,674.14	8,075.00	1,217.32	3,192.00
TOTAL - MJ SIEBOLD	68,590.85	91,920.00	68,057.15	86,452.00
T THOMPSON				
SALARIES & WAGES (TT)	28,277.56	27,540.00	27,540.00	27,540.00
OTH REMUNERATION/PER DIEM (TT)	33,600.00	31,250.00	28,875.00	36,250.00
EMPLOYEE BENEFITS (TT)	6,235.47	8,005.00	6,681.91	8,005.00
WCB (TT)	826.72	.00	676.38	.00
REGISTRATION FEES(TT)	5,734.38	4,200.00	4,233.34	3,600.00
SUBSISTENCE (TT)	8,144.71	7,200.00	8,972.52	6,240.00
COMMUNICATIONS (TT)	3,774.04	2,500.00	2,629.34	2,500.00
MILEAGE (TT)	4,665.12	8,628.00	2,711.04	3,931.00
TOTAL - T THOMPSON	91,258.00	89,323.00	82,319.53	88,066.00
J NOWAK				
SALARIES & WAGES	32,999.32	32,000.00	32,640.00	32,640.00
PER DIEMS	39,875.00	35,750.00	38,000.00	41,250.00
EMPLOYEE BENEFITS	7,476.92	8,065.00	7,989.02	8,065.00
WCB	970.69	.00	840.65	.00
REGISTRATION FEES	4,450.05	3,600.00	4,217.34	3,600.00
SUBSISTENCE	9,154.23	7,200.00	10,028.88	6,240.00
COMMUNICATIONS	1,850.00	2,500.00	2,006.84	2,500.00
MILEAGE	5,045.08	7,262.00	4,502.28	3,895.00
STAFF RELATIONS	45.00	.00	.00	.00
TOTAL - J NOWAK	101,866.29	96,377.00	100,225.01	98,190.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
H HAYMOUR				
SALARIES & WAGES (JH)	27,540.00	27,540.00	27,540.00	27,540.00
OTH REMUNERATION/PER DIEM (JH)	29,375.00	33,500.00	29,000.00	36,250.00
EMPLOYEE BENEFITS (JH)	6,511.88	8,005.00	7,574.83	8,005.00
WCB (JH)	761.12	.00	677.88	.00
REGISTRATION FEES(JH)	3,430.33	3,600.00	4,388.34	3,600.00
SUBSISTENCE (JH)	5,503.30	7,200.00	6,483.28	6,240.00
COMMUNICATIONS (JH)	820.50	2,040.00	2,541.53	2,500.00
MILEAGE (JH)	2,588.76	2,552.00	2,132.52	2,522.00
TOTAL - H HAYMOUR	76,530.89	84,437.00	80,338.38	86,657.00
O MOGHRABI				
SALARIES	21,265.66	47,940.00	47,940.00	47,940.00
PER DIEMS	14,885.07	46,500.00	35,925.00	48,125.00
EMPLOYEE BENEFITS	1,208.80	8,129.00	4,460.75	8,129.00
WCB	279.84	.00	1,000.47	.00
REGISTRATIONS FEES	1,238.36	3,600.00	1,128.34	3,600.00
SUBSISTENCE	1,436.16	7,200.00	4,403.37	6,240.00
COMMUNICATIONS	596.66	2,500.00	2,544.88	2,500.00
MILEAGE	1,141.44	8,945.00	2,894.32	4,135.00
STAFF RELATIONS	.00	1,000.00	.00	.00
TOTAL - O MOGHRABI	42,051.99	125,814.00	100,297.13	120,669.00

TOTAL: EXPENSES	794,490.04	917,447.00	809,162.29	880,216.00

TOTAL: COUNCIL	794,490.04	917,447.00	809,162.29	880,216.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
GENERAL ADMINISTRATION				
SALARIES, WAGES & BENEFITS	3,648,635.97	4,364,578.00	3,643,268.48	3,979,240.00
MILEAGE & SUBSISTENCE	83,651.58	115,567.00	67,630.05	91,535.00
MEMBERSHIPS, DUES & REGISTRATION FEES	79,078.29	73,726.00	90,861.19	110,301.00
FREIGHT	1,260.85	3,450.00	799.64	2,050.00
COMMUNICATIONS SERVICES	173,824.61	231,537.00	163,522.23	182,796.00
ADVERTISING	92,860.58	91,270.00	45,432.00	38,310.00
ACCOUNTING & AUDIT SERVICES	74,783.07	80,000.00	71,582.09	80,000.00
LEGAL SERVICES	81,270.66	75,000.00	47,173.30	40,500.00
ENGINEERING SERVICES	.00	.00	4,701.69	.00
ASSESSMENT SERVICES	331,638.39	350,105.00	406,940.05	407,695.00
CONTRACTED SERVICES - GENERAL	117,434.99	316,074.00	171,788.70	422,107.00
CONTRACTED REPAIRS & MAINTENANCE	.00	5,000.00	1,068.11	.00
LAND, BUILDING AND EQUIPMENT RENTALS	75,197.89	83,790.00	82,794.97	72,700.00
LICENSES & PERMITS	8,597.27	9,300.00	8,377.02	9,300.00
INSURANCE	58,609.75	66,501.00	74,291.51	79,802.00
SOFTWARE SUPPORT	407,069.53	387,871.00	362,742.46	460,141.00
CONSUMABLE SUPPLIES	118,824.53	163,110.00	138,455.04	127,570.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	41,574.14	101,950.00	92,857.07	134,515.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	3,582.95	2,500.00	2,585.67	6,263.00
INTEREST & BANK CHARGES	47,386.87	47,005.00	57,362.69	58,500.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
ALLOWANCE FOR DOUBTFUL ACCOUNTS	118,286.08	.00	-116,169.99	.00

TOTAL: GENERAL ADMINISTRATION	5,563,568.00	6,568,334.00	5,418,063.97	6,303,325.00
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Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
FIRE PROTECTION				
SALARIES, WAGES & BENEFITS	380,957.11	487,433.00	506,064.11	511,628.00
MILEAGE & SUBSISTENCE	10,998.44	13,106.00	6,412.57	15,248.00
MEMBERSHIPS, DUES & REGISTRATION FEES	9,501.68	9,502.00	15,425.30	21,875.00
FREIGHT	2,274.46	.00	1,273.65	.00
COMMUNICATIONS SERVICES	41,515.30	41,437.00	36,379.20	37,613.00
ADVERTISING	1,359.88	3,350.00	968.67	1,750.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	984.88	1,500.00	2,365.92	2,000.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	80,466.61	60,040.00	58,389.78	297,082.00
CONTRACTED REPAIRS & MAINTENANCE	65,665.02	164,506.00	61,180.64	87,300.00
LAND, BUILDING AND EQUIPMENT RENTALS	57,154.16	14,524.00	25,916.29	25,724.00
LICENSES & PERMITS	1,100.32	.00	11,916.60	5,000.00
INSURANCE	22,675.60	19,856.00	22,456.07	20,855.00
SOFTWARE SUPPORT	2,026.87	5,000.00	2,329.43	5,000.00
CONSUMABLE SUPPLIES	92,819.34	174,792.00	158,945.64	104,670.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	56,769.16	58,600.00	46,284.45	40,402.00
NON CAPITAL ASSETS	171,868.86	238,646.00	113,336.04	188,500.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
EQUIPMENT REPLACEMENT RESERVE	.00	172,900.00	233,950.00	172,900.00
TOTAL: FIRE PROTECTION	998,137.69	1,465,192.00	1,303,594.36	1,537,547.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
COMMUNITY PEACE OFFICERS				
SALARIES, WAGES & BENEFITS	528,717.09	524,061.00	387,708.12	472,849.00
MILEAGE & SUBSISTENCE	3,193.12	4,832.00	341.05	9,870.00
MEMBERSHIPS, DUES & REGISTRATION FEES	6,186.09	5,811.00	1,923.72	8,510.00
FREIGHT	370.73	1,000.00	85.48	500.00
COMMUNICATIONS SERVICES	26,012.69	25,700.00	16,761.22	22,467.00
ADVERTISING	374.71	1,500.00	921.79	1,000.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	9,638.60	15,000.00	1,786.02	5,000.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	68,489.45	144,300.00	71,264.68	60,680.00
CONTRACTED REPAIRS & MAINTENANCE	5,466.93	35,000.00	5,531.91	.00
LAND, BUILDING AND EQUIPMENT RENTALS	1,440.48	1,250.00	1,174.76	1,100.00
LICENSES & PERMITS	.00	.00	363.52	.00
INSURANCE	2,425.14	2,500.00	3,031.43	3,257.00
SOFTWARE SUPPORT	5,055.00	6,960.00	4,183.44	4,320.00
CONSUMABLE SUPPLIES	49,127.22	26,160.00	43,643.56	58,510.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILTITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	3,899.86	14,950.00	1,426.05	21,970.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TOTAL: COMMUNITY PEACE OFFICERS	710,397.11	809,024.00	540,146.75	670,033.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
PROJECT COORDINATION				
SALARIES, WAGES & BENEFITS	.00	.00	72,022.50	.00
MILEAGE & SUBSISTENCE	.00	.00	.00	.00
MEMBERSHIPS, DUES & REGISTRATION FEES	.00	.00	.00	.00
FREIGHT	.00	.00	.00	.00
COMMUNICATIONS SERVICES	.00	.00	.00	.00
ADVERTISING	.00	.00	.00	.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	.00	.00	.00	.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	.00	.00	.00	.00
CONTRACTED REPAIRS & MAINTENANCE	.00	.00	.00	.00
LAND, BUILDING AND EQUIPMENT RENTALS	.00	.00	.00	.00
LICENSES & PERMITS	.00	.00	.00	.00
INSURANCE	.00	.00	.00	.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	.00	.00	.00	.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	.00	.00	.00	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TRANSFERS TO OPERATING RESERVES	.00	.00	.00	.00
TOTAL: PROJECT COORDINATION	.00	.00	72,022.50	.00

FACILITIES OPERATIONS & MAINTENANCE

SALARIES, WAGES & BENEFITS	647,743.36	771,401.00	743,397.46	723,923.00
MILEAGE & SUBSISTENCE	3,812.57	1,000.00	4,133.15	.00
MEMBERSHIPS, DUES & REGISTRATION FEES	190.48	190.00	1,940.33	.00
FREIGHT	167.56	1,000.00	208.90	200.00
COMMUNICATIONS SERVICES	49,328.37	45,158.00	36,721.22	29,650.00
ADVERTISING	.00	.00	.00	.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	3,523.40	.00	.00	.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	38,418.89	39,100.00	9,287.17	8,000.00
CONTRACTED REPAIRS & MAINTENANCE	35,494.13	327,500.00	33,740.34	449,500.00
LAND, BUILDING AND EQUIPMENT RENTALS	3,094.77	4,000.00	2,475.85	3,000.00
LICENSES & PERMITS	452.98	500.00	1,795.98	.00
INSURANCE	35,315.45	33,738.00	25,012.08	33,738.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	43,964.28	89,500.00	62,528.42	84,800.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	106,825.93	96,456.00	118,560.42	95,710.00
NON CAPITAL ASSETS	33,213.71	90,000.00	86,275.34	127,200.00
GRANTS TO NON GOVERNMENT ORGANIZATIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TRANSFERS TO OPERATING RESERVES	.00	.00	.00	.00
TOTAL: FACILITIES OPERATIONS & MAINT	1,001,545.88	1,499,543.00	1,126,076.66	1,555,721.00
EQUIPMENT OPERATIONS & MAINTENANCE				
SALARIES, WAGES & BENEFITS	873,894.93	944,667.00	926,719.55	934,076.00
MILEAGE & SUBSISTENCE	1,033.02	803.00	517.27	1,000.00
MEMBERSHIPS, DUES & REGISTRATION FEES	2,386.62	2,387.00	4,585.25	3,525.00
FREIGHT	1,039.78	500.00	369.96	500.00
COMMUNICATIONS SERVICES	36,886.68	37,654.00	26,489.86	24,650.00
ADVERTISING	.00	.00	.00	500.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	.00	.00	.00	.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	2,190.98	4,900.00	12,372.61	.00
CONTRACTED REPAIRS & MAINTENANCE	101,591.25	174,500.00	114,746.50	103,500.00
LAND, BUILDING AND EQUIPMENT RENTALS	41,542.76	46,000.00	46,729.01	50,000.00
LICENSES & PERMITS	1,224.33	700.00	1,786.14	2,000.00
INSURANCE	49,597.78	47,469.00	61,641.80	66,000.00
SOFTWARE SUPPORT	5,069.01	10,500.00	6,061.88	9,000.00
CONSUMABLE SUPPLIES	1,036,318.36	1,037,805.00	1,179,368.71	986,275.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	980.07	.00
NON CAPITAL ASSETS	37,115.68	28,300.00	32,367.01	21,180.00
GRANTS TO NON GOVERNMENT ORGANIZATIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
EQUIPMENT REPLACEMENT RESERVE	.00	1,407,168.16	1,407,168.16	1,276,742.00
TOTAL: EQUIPMENT OPERATIONS & MAINT	2,189,891.18	3,743,353.16	3,821,903.78	3,478,948.00
TOTAL: COMMON SERVICES	3,191,437.06	5,242,896.16	5,020,002.94	5,034,669.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
ROADS & STREETS				
GENERAL ADMINISTRATION	3,052,587.39	3,466,417.00	3,350,369.47	3,358,910.00
TRAINING SESSIONS & CONFERENCES	8,449.39	8,449.00	16,566.28	16,125.00
BUILDING MAINTENANCE	7,637.76	10,000.00	5,886.02	9,500.00
APPROACH CONSTRUCTION	44,274.02	18,500.00	74,255.59	51,000.00
ASPHALT REPAIR	18,479.84	92,740.00	147,443.71	198,240.00
BEAVER CONTROL	8,202.98	16,500.00	12,645.00	12,500.00
BRIDGE MAINTENANCE	60,022.94	100,000.00	65,506.80	140,000.00
BRUSHING	37,799.19	75,000.00	80,758.64	75,000.00
CULVERT MAINTENANCE	27,503.35	44,250.00	67,317.82	47,500.00
DUST CONTROL	214,728.97	215,000.00	148,302.65	150,000.00
GRAVEL PIT OPERATIONS & MAINTENANCE	178,832.42	397,500.00	301,528.36	105,300.00
LINE PAINTING	57,492.22	65,000.00	56,536.73	60,000.00
MOWING	.00	.00	.00	.00
OILING	250,934.13	1,126,935.00	570,593.65	599,900.00
REGRAVEL	2,332,486.04	1,490,000.00	836,709.91	1,215,750.00
ROAD GRADING	11,734.51	.00	.00	.00
ROADSIDE CLEANUP	24,658.80	26,000.00	26,936.39	36,000.00
SHOULDER PULLS	.00	3,600.00	954.41	50,000.00
SIDEWALK REPAIRS	12,440.40	15,000.00	26,406.51	15,000.00
SIGN MAINTENANCE	62,259.71	47,700.00	22,907.16	57,700.00
SNOW & ICE CONTROL	283,561.65	292,000.00	299,597.43	270,000.00
STREET SWEEPING	.00	.00	132.90	100.00
STREET LIGHTS	249,611.25	240,000.00	274,236.77	240,000.00
DITCHING & DRAINAGE	.00	53,500.00	34,160.90	50,000.00
RAILWAY CROSSING MAINTENANCE	6,621.05	6,200.00	6,387.53	6,700.00
PATCH GRAVEL	199,497.57	198,000.00	70,901.87	90,000.00
FENCE REPAIRS	1,500.00	2,500.00	4,540.44	5,000.00
RURAL ADDRESSING	.00	.00	2,401.65	.00
ICE ROADS	7,581.53	.00	1,132.01	.00
HIWAY 867	.00	.00	.00	.00
TOTAL: ROADS & STREETS	7,158,897.11	8,010,791.00	6,505,116.60	6,860,225.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
AIRPORT OPERATIONS				
SALARIES, WAGES & BENEFITS	.00	.00	.00	32,057.00
MILEAGE & SUBSISTENCE	2,230.04	2,230.00	2,003.28	2,130.00
MEMBERSHIPS, DUES & REGISTRATION FEES	1,140.00	500.00	1,000.00	2,450.00
FREIGHT	58.98	.00	.00	.00
COMMUNICATIONS SERVICES	2,145.93	3,800.00	1,003.49	3,300.00
ADVERTISING	.00	.00	.00	.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	250.00	.00	.00	.00
ENGINEERING SERVICES	10,603.95	10,000.00	.00	5,000.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	20,175.90	73,500.00	15,586.90	26,500.00
CONTRACTED REPAIRS & MAINTENANCE	41.68	10,000.00	3,891.00	6,000.00
LAND, BUILDING AND EQUIPMENT RENTALS	.00	.00	.00	.00
LICENSES & PERMITS	65.85	500.00	65.00	500.00
INSURANCE	2,811.22	.00	3,700.98	4,000.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	5,862.86	9,600.00	1,609.51	21,100.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	15,490.84	18,000.00	8,268.59	7,650.00
NON CAPITAL ASSETS	.00	.00	369.99	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TOTAL: AIRPORT OPERATIONS	60,877.25	128,130.00	37,498.74	110,687.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
WATER TREATMENT & DISTRIBUTION				
SALARIES, WAGES & BENEFITS	385,176.41	401,158.00	423,494.37	406,123.00
MILEAGE & SUBSISTENCE	4,412.87	4,394.00	4,865.04	4,850.00
MEMBERSHIPS, DUES & REGISTRATION FEES	4,759.57	4,759.00	3,876.81	4,350.00
FREIGHT	8,051.02	10,600.00	3,246.92	2,000.00
COMMUNICATIONS SERVICES	29,002.10	27,350.00	24,677.46	26,420.00
ADVERTISING	150.55	500.00	629.14	1,500.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	9,609.03	7,000.00	6,816.50	11,000.00
ENGINEERING SERVICES	244,989.15	185,000.00	147,389.45	20,000.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	216,436.86	218,500.00	238,767.94	268,300.00
CONTRACTED REPAIRS & MAINTENANCE	8,015.60	175,550.00	81,620.57	119,400.00
LAND, BUILDING AND EQUIPMENT RENTALS	832.57	5,500.00	926.40	4,000.00
LICENSES & PERMITS	3,796.35	4,000.00	20,897.17	1,000.00
INSURANCE	29,883.05	30,295.00	30,286.46	25,000.00
SOFTWARE SUPPORT	1,784.47	2,000.00	1,929.27	2,000.00
CONSUMABLE SUPPLIES	360,007.60	399,225.00	397,392.22	429,175.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	181,796.52	184,200.00	162,821.39	125,400.00
NON CAPITAL ASSETS	529.94	2,000.00	8,214.83	4,000.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	10,155.00	215,000.00	12,100.00	15,000.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	904,535.78	909,135.00	904,341.72	303,075.00
TRANSFERS TO OPERATING RESERVES	200,000.00	.00	200,000.00	.00
TOTAL: WATER TREATMENT & DISTRIBUTION	2,603,924.44	2,786,166.00	2,674,293.66	1,772,593.00

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SEWER UTILITY OPERATING BUDGET
 FOR THE 2016 FISCAL YEAR

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
WASTE WATER MANAGEMENT				
SALARIES, WAGES & BENEFITS	381,820.05	397,995.00	421,183.76	403,997.00
MILEAGE & SUBSISTENCE	732.63	1,233.00	528.74	4,450.00
MEMBERSHIPS, DUES & REGISTRATION FEES	2,811.28	2,811.00	1,908.27	3,250.00
FREIGHT	2,375.56	3,850.00	1,196.41	1,000.00
COMMUNICATIONS SERVICES	10,417.49	10,000.00	9,109.18	17,070.00
ADVERTISING	.00	500.00	132.10	132.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	1,967.00	2,000.00	11,808.92	20,000.00
ENGINEERING SERVICES	4,746.13	115,000.00	42,865.47	30,000.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	932,496.02	1,026,000.00	1,009,740.04	1,141,000.00
CONTRACTED REPAIRS & MAINTENANCE	575.67	48,700.00	82,592.36	67,300.00
LAND, BUILDING AND EQUIPMENT RENTALS	917.76	1,500.00	1,191.90	2,500.00
LICENSES & PERMITS	2,113.83	3,000.00	10,681.60	1,250.00
INSURANCE	27,423.23	27,102.00	32,711.08	26,607.00
SOFTWARE SUPPORT	.00	2,000.00	1,000.00	2,000.00
CONSUMABLE SUPPLIES	82,939.43	98,350.00	13,086.57	113,815.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	244,432.65	306,100.00	220,141.26	255,000.00
NON CAPITAL ASSETS	.00	4,000.00	15,646.54	4,000.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	138,011.63	.00
DEBENTURE PAYMENTS	534,903.29	538,111.00	534,767.07	134,070.00
TOTAL: WASTE WATER MANAGEMENT	2,230,672.02	2,588,252.00	2,548,302.90	2,227,441.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
SOLID WASTE MANAGEMENT				
SALARIES, WAGES & BENEFITS	1,082,821.28	1,069,344.04	1,145,472.16	1,000,922.00
MILEAGE & SUBSISTENCE	53,163.00	49,563.00	46,700.38	58,487.00
MEMBERSHIPS, DUES & REGISTRATION FEES	30,214.91	27,891.00	12,874.39	24,215.00
FREIGHT	1,606.73	500.00	303.50	.00
COMMUNICATIONS SERVICES	19,865.18	47,970.00	20,323.10	20,481.00
ADVERTISING	7,186.79	9,800.00	5,443.14	7,400.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	2,002.20	5,000.00	7,118.82	6,200.00
ENGINEERING SERVICES	138,019.60	75,000.00	52,912.38	61,300.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	506,880.97	726,445.00	465,028.93	686,022.00
CONTRACTED REPAIRS & MAINTENANCE	17,808.64	40,200.00	8,135.99	36,800.00
LAND, BUILDING AND EQUIPMENT RENTALS	58,166.47	96,570.00	81,735.03	60,070.00
LICENSES & PERMITS	336.86	.00	1,368.37	.00
INSURANCE	127.40	136.00	137.48	119.00
SOFTWARE SUPPORT	.00	20,000.00	9,257.24	13,150.00
CONSUMABLE SUPPLIES	79,013.26	201,630.00	93,852.00	59,470.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	10,520.49	13,600.00	15,219.62	24,000.00
NON CAPITAL ASSETS	17,409.68	4,000.00	21,572.10	19,450.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TOTAL: SOLID WASTE MANAGEMENT	2,025,143.46	2,387,649.04	1,987,454.63	2,078,086.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
NATURAL GAS SERVICES				
SALARIES, WAGES & BENEFITS	359,432.02	413,702.00	366,522.02	406,125.00
MILEAGE & SUBSISTENCE	5,709.91	6,146.00	5,244.79	8,245.00
MEMBERSHIPS, DUES & REGISTRATION FEES	30,178.81	23,173.00	21,294.46	25,803.00
FREIGHT	4,596.44	6,900.00	3,672.30	1,400.00
COMMUNICATIONS SERVICES	1,242.02	3,152.00	4,156.43	9,590.00
ADVERTISING	.00	515.00	.00	500.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	2,731.15	7,000.00	.00	7,000.00
ENGINEERING SERVICES	8,076.06	20,000.00	15,018.57	20,000.00
ASSESSMENT SERVICES	.00	.00	782.06	2,000.00
CONTRACTED SERVICES - GENERAL	143,977.57	162,300.00	147,808.30	188,823.00
CONTRACTED REPAIRS & MAINTENANCE	30,238.91	83,500.00	45,715.33	96,250.00
LAND, BUILDING AND EQUIPMENT RENTALS	546.00	4,000.00	.00	2,000.00
LICENSES & PERMITS	700.43	2,750.00	5,999.25	7,813.00
INSURANCE	7,118.12	5,924.00	7,181.55	5,924.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	77,675.59	162,723.00	132,636.40	198,150.00
PURCHASE OF NATURAL GAS	2,338,644.54	2,060,000.00	1,303,397.29	1,545,000.00
UTILITIES	9,458.56	12,200.00	5,451.74	11,000.00
NON CAPITAL ASSETS	4,970.00	3,000.00	.00	4,000.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TOTAL: NATURAL GAS SERVICES	3,025,296.13	2,976,985.00	2,064,880.49	2,539,623.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
SOCIAL PLANNING				
SALARIES, WAGES & BENEFITS	754,163.65	690,644.00	705,138.51	733,854.00
MILEAGE & SUBSISTENCE	12,505.04	9,565.00	6,552.15	14,080.00
MEMBERSHIPS, DUES & REGISTRATION FEES	5,326.01	7,805.00	5,461.82	8,659.00
FREIGHT	227.13	300.00	509.23	.00
COMMUNICATIONS SERVICES	9,252.40	7,713.00	7,148.76	15,505.00
ADVERTISING	21,576.14	28,790.00	16,597.46	38,417.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	.00	.00	3,541.25	.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	24,519.68	49,110.00	57,537.46	62,004.00
CONTRACTED REPAIRS & MAINTENANCE	160.85	4,700.00	.00	.00
LAND, BUILDING AND EQUIPMENT RENTALS	17,078.27	24,590.00	23,726.84	50,394.00
LICENSES & PERMITS	137.81	.00	.00	.00
INSURANCE	250.00	.00	.00	.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	18,773.47	59,809.00	59,150.78	46,662.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	2,342.98	7,082.00	8,496.46	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	127,888.52	311,484.00	185,634.00	215,534.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TRANSFER TO RESERVE	.00	.00	110,000.00	.00
TOTAL: SOCIAL PLANNING	994,201.95	1,201,592.00	1,189,494.72	1,185,109.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
CEMETERIES				
SALARIES, WAGES & BENEFITS	.00	.00	.00	.00
MILEAGE & SUBSISTENCE	.00	.00	.00	.00
MEMBERSHIPS, DUES & REGISTRATION FEES	.00	.00	.00	.00
FREIGHT	.00	.00	.00	.00
COMMUNICATIONS SERVICES	.00	.00	.00	.00
ADVERTISING	.00	.00	.00	.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	1,900.00	2,500.00	2,439.00	2,500.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	2,920.00	6,800.00	3,850.00	58,230.00
CONTRACTED REPAIRS & MAINTENANCE	.00	.00	.00	.00
LAND, BUILDING AND EQUIPMENT RENTALS	28.00	140.00	104.00	150.00
LICENSES & PERMITS	.00	.00	.00	.00
INSURANCE	.00	.00	.00	.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	3,110.70	1,300.00	77.09	1,300.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILTITIES	55.86	.00	799.46	2,500.00
NON CAPITAL ASSETS	.00	4,000.00	4,728.00	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TRANSFER TO RESERVES	.00	.00	.00	.00
TOTAL: CEMETERIES	8,014.56	14,740.00	11,997.55	64,680.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
PLANNING & DEVELOPMENT				
SALARIES, WAGES & BENEFITS	688,131.11	893,801.00	674,261.64	811,723.00
MILEAGE & SUBSISTENCE	18,079.61	13,430.00	5,603.71	13,038.00
MEMBERSHIPS, DUES & REGISTRATION FEES	3,396.01	3,206.00	6,739.61	9,111.00
FREIGHT	118.62	250.00	281.56	500.00
COMMUNICATIONS SERVICES	1,193.81	3,100.00	1,388.61	2,875.00
ADVERTISING	13,179.69	20,000.00	7,781.71	9,000.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	55,465.91	60,000.00	63,999.07	60,000.00
ENGINEERING SERVICES	504,648.58	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	675,129.79	834,628.00	784,099.42	340,000.00
CONTRACTED REPAIRS & MAINTENANCE	.00	.00	.00	.00
LAND, BUILDING AND EQUIPMENT RENTALS	2,507.87	2,000.00	1,460.72	2,000.00
LICENSES & PERMITS	.00	250.00	.00	.00
INSURANCE	.00	.00	.00	.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	5,375.87	5,500.00	2,578.70	4,000.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	429.99	500.00	.00	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TRANSFER TO RESERVES	61,518.43	.00	42,974.93	.00
TOTAL: PLANNING & DEVELOPMENT	2,029,175.29	1,836,665.00	1,591,169.68	1,252,247.00

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ENVIRONMENTAL PLANNING OPERATING BUDGET
 FOR THE 2016 FISCAL YEAR

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
ENVIRONMENTAL PLANNING				
SALARIES, WAGES & BENEFITS	174,412.22	333,647.04	325,915.54	244,723.00
MILEAGE & SUBSISTENCE	3,282.30	12,537.00	3,623.25	2,115.00
MEMBERSHIPS, DUES & REGISTRATION FEES	2,167.39	3,392.00	1,733.56	2,770.00
FREIGHT	1,273.02	2,250.00	589.96	1,000.00
COMMUNICATIONS SERVICES	2,388.32	23,800.00	8,197.52	4,679.00
ADVERTISING	4,663.36	4,500.00	3,804.36	3,500.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	5,268.29	5,250.00	206.00	2,500.00
ENGINEERING SERVICES	19,055.37	12,000.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	24,796.84	16,260.00	6,881.20	15,000.00
CONTRACTED REPAIRS & MAINTENANCE	.00	5,000.00	.00	1,000.00
LAND, BUILDING AND EQUIPMENT RENTALS	5,289.49	11,300.00	2,400.16	3,100.00
LICENSES & PERMITS	.00	1,250.00	205.00	1,250.00
INSURANCE	7.04	.00	4.29	.00
SOFTWARE SUPPORT	.00	1,000.00	.00	1,500.00
CONSUMABLE SUPPLIES	28,862.89	63,960.00	16,201.28	31,220.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	.00	.00	1,082.60	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	279.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00

TOTAL: ENVIRONMENTAL PLANNING	271,745.53	496,146.04	370,844.72	314,357.00
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Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
AGRICULTURE SERVICES				
SALARIES, WAGES & BENEFITS	329,372.94	418,574.00	301,843.21	335,322.00
MILEAGE & SUBSISTENCE	12,714.58	16,593.00	6,897.99	14,614.00
MEMBERSHIPS, DUES & REGISTRATION FEES	7,426.04	9,807.00	8,991.47	12,430.00
FREIGHT	488.15	.00	.00	.00
COMMUNICATIONS SERVICES	1,943.41	3,798.00	3,487.39	3,461.00
ADVERTISING	1,738.04	2,000.00	344.66	2,000.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	.00	.00	.00	2,500.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	13,561.91	23,000.00	11,354.73	24,850.00
CONTRACTED REPAIRS & MAINTENANCE	160.45	5,000.00	1,160.26	3,000.00
LAND, BUILDING AND EQUIPMENT RENTALS	779.59	2,400.00	869.85	900.00
LICENSES & PERMITS	.00	.00	51.62	.00
INSURANCE	3,219.76	3,300.00	2,525.81	2,300.00
SOFTWARE SUPPORT	1,027.50	3,000.00	512.94	3,000.00
CONSUMABLE SUPPLIES	47,524.58	69,550.00	59,128.84	55,700.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	1,147.28	.00	516.23	.00
NON CAPITAL ASSETS	289.93	14,000.00	11,623.33	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	60,666.32	98,864.00	86,795.44	96,739.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TOTAL: AGRICULTURE SERVICES	482,060.48	669,886.00	496,103.77	556,816.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
ECONOMIC DEVELOPMENT				
SALARIES, WAGES & BENEFITS	237,920.38	202,019.00	74,637.41	.00
MILEAGE & SUBSISTENCE	7,458.89	6,177.00	341.57	3,300.00
MEMBERSHIPS, DUES & REGISTRATION FEES	12,423.24	26,814.00	7,491.40	8,300.00
FREIGHT	34.84	100.00	.00	.00
COMMUNICATIONS SERVICES	2,450.82	44,500.00	426.40	1,500.00
ADVERTISING	4,467.97	8,000.00	2,312.55	8,700.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	1,720.02	1,500.00	.00	1,500.00
ENGINEERING SERVICES	.00	.00	.00	4,500.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	161,984.49	117,751.00	156,982.88	153,288.00
CONTRACTED REPAIRS & MAINTENANCE	.00	.00	.00	.00
LAND, BUILDING AND EQUIPMENT RENTALS	952.38	.00	397.63	1,462.00
LICENSES & PERMITS	.00	.00	.00	.00
INSURANCE	.00	.00	.00	.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	2,647.15	7,000.00	.00	1,200.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	.00	.00	.00	5,000.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	10,000.00	.00	8,659.87	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00

TOTAL: ECONOMIC DEVELOPMENT	442,060.18	413,861.00	251,249.71	188,750.00
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Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
COMMUNITY GROUPS SUPPORTS				
COMMUNITY LIAISON	.00	114,300.00	100,371.19	112,120.00
ADHOC FUNDING COMMITTEE	3,000.00	6,000.00	6,450.00	7,500.00
CRAIGEND RECREATION & AG SOCIETY	20,638.58	57,335.00	57,492.59	20,206.00
HYLO 5HV SENIORS CLUB	14,881.08	2,589.00	2,663.51	2,588.00
HYLO/VENICE RECREATION & AG SOCIETY	55,414.09	54,121.00	80,191.86	54,071.00
LAKELAND INTERPRETIVE SOCIETY	156,961.35	188,564.00	109,647.08	273,564.00
LAC LA BICHE AGRICULTURAL SOCIETY	57,492.99	43,824.00	48,289.27	77,950.00
LAC LA BICHE CHAMBER OF COMMERCE	66,121.68	.00	596.37	.00
LAC LA BICHE MISSION HISTORICAL SOCIETY	35,450.00	35,000.00	35,000.00	55,000.00
LAC LA BICHE POW WOW FISH DERBY SOCIETY	22,935.54	30,071.00	30,697.35	30,071.00
NORMANDEAU COMMUNITY CENTRE	23,910.69	10,268.00	11,194.58	10,268.00
NORTHERN LIGHTS LIBRARY SYSTEM	.00	.00	.00	.00
OWL RECREATION RECREATION ASSOCIATION	26,379.54	31,096.00	25,956.99	52,476.00
PLAMONDON & DIST COMMUNITY DEV SOCIETY	1,049,206.36	1,673,810.00	1,626,977.71	554,158.00
PLAMONDON HALL BUILDING SOCIETY	1,121.62	608.00	599.46	608.00
RICH LAKE RECREATION SOCIETY	390,000.00	258,875.00	40,000.00	41,215.00
RURAL RECREATION ASSN CAPITAL GRANTS	4,980.39	.00	.00	.00
SPECIAL EVENTS FUNDING	38,082.40	56,777.00	71,355.76	55,000.00
LAC LA BICHE GOLF COURSE	.00	.00	.00	.00
LAKELAND ARCHERS	30,000.00	.00	.00	.00
ACTIVE KIDS SOCIETY	90,000.00	.00	.00	.00
PLAMONDON PLAYGROUND	7,520.00	25,000.00	.00	25,000.00
WINTER FESTIVAL OF SPEED	.00	5,000.00	.00	10,000.00
LAC LA BICHE HERITAGE SOCIETY	.00	.00	.00	25,850.00

TOTAL: COMMUNITY GROUP SUPPORTS	2,094,096.31	2,593,238.00	2,247,483.72	1,407,645.00
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Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
RECREATION ADMINISTRATION				
SALARIES, WAGES & BENEFITS	.00	.00	.00	.00
MILEAGE & SUBSISTENCE	.00	.00	.00	.00
MEMBERSHIPS, DUES & REGISTRATION FEES	.00	.00	.00	1,300.00
FREIGHT	.00	.00	.00	.00
COMMUNICATIONS SERVICES	.00	.00	.00	14,400.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	.00	.00	.00	.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	.00	.00	.00	.00
CONTRACTED REPAIRS & MAINTENANCE	.00	.00	.00	.00
LAND, BUILDING AND EQUIPMENT RENTALS	.00	.00	.00	10,200.00
LICENSES & PERMITS	.00	.00	.00	.00
INSURANCE	.00	.00	.00	.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	.00	.00	.00	9,900.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	.00	.00	.00	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
ALLOWANCE FOR DOUBTFUL ACCOUNTS	.00	.00	.00	.00

TOTAL: RECREATION ADMINISTRATION	.00	.00	.00	35,800.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
FACILITIES OPERATIONS & MAINTENANCE				
SALARIES, WAGES & BENEFITS	1,071,057.32	1,387,524.00	1,249,284.47	1,533,497.00
MILEAGE & SUBSISTENCE	6,539.63	6,509.00	6,388.95	6,070.00
MEMBERSHIPS, DUES & REGISTRATION FEES	10,625.80	11,125.00	11,201.78	18,055.00
FREIGHT	9,614.90	12,000.00	5,983.71	11,500.00
COMMUNICATIONS SERVICES	30,692.56	32,973.00	29,604.11	46,904.00
ADVERTISING	396.42	.00	412.35	.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	18,721.62	10,000.00	3,455.55	7,000.00
ENGINEERING SERVICES	7,884.47	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	202,895.51	216,800.00	83,971.32	63,200.00
CONTRACTED REPAIRS & MAINTENANCE	45,635.22	315,200.00	347,792.20	312,500.00
LAND, BUILDING AND EQUIPMENT RENTALS	10,768.48	10,500.00	26,285.62	13,500.00
LICENSES & PERMITS	1,694.65	9,500.00	984.32	1,500.00
INSURANCE	93,195.33	97,300.00	87,392.84	95,800.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	249,705.19	256,406.00	279,641.61	223,436.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	542,856.62	599,324.00	541,955.04	550,800.00
NON CAPITAL ASSETS	60,962.06	117,800.00	84,319.08	168,200.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	.00	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	5,952,023.05	5,960,658.00	5,951,646.46	5,960,658.00
ALLOWANCE FOR DOUBTFUL ACCOUNTS	20,166.67	.00	.00	.00
TOTAL: FACILITIES OPERATIONS & MAINT	8,335,435.50	9,043,619.00	8,710,319.41	9,012,620.00

RECREATION PROGRAMS

SALARIES, WAGES & BENEFITS	1,418,673.33	1,708,099.00	1,577,394.56	1,791,179.00
MILEAGE & SUBSISTENCE	22,497.31	14,709.00	14,597.04	12,022.00
MEMBERSHIPS, DUES & REGISTRATION FEES	9,213.84	8,862.00	13,403.97	16,368.00
FREIGHT	346.83	750.00	274.46	400.00
COMMUNICATIONS SERVICES	22,010.05	28,110.00	29,273.32	19,123.00
ADVERTISING	59,697.20	42,535.00	44,720.71	25,675.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	1,403.80	2,000.00	4,242.55	5,000.00
ENGINEERING SERVICES	.00	.00	2,519.95	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	39,328.77	129,994.00	20,890.25	35,050.00
CONTRACTED REPAIRS & MAINTENANCE	.00	3,500.00	1,639.00	2,600.00
LAND, BUILDING AND EQUIPMENT RENTALS	5,345.04	.00	16,811.27	5,700.00
LICENSES & PERMITS	.00	1,150.00	833.60	3,950.00
INSURANCE	.00	.00	.00	.00
SOFTWARE SUPPORT	73,191.27	70,000.00	66,204.69	65,350.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
CONSUMABLE SUPPLIES	52,900.46	75,679.00	71,409.84	45,200.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	.00	.00	.00	.00
NON CAPITAL ASSETS	31,593.78	32,500.00	23,607.49	17,000.00
GRANTS TO NON GOVERNMENT ORGANIZATIONS	.00	5,000.00	3,791.51	6,000.00
INTEREST & BANK CHARGES	-692.83	.00	-45.81	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
ALLOWANCE FOR DOUBTFUL ACCOUNTS	.00	.00	47,144.19	.00
TOTAL: RECREATION PROGRAMS	1,735,508.85	2,122,888.00	1,938,712.59	2,050,617.00
PARKS & OPEN SPACES				
SALARIES, WAGES & BENEFITS	613,858.61	737,686.00	742,420.10	757,119.00
MILEAGE & SUBSISTENCE	2,563.94	2,410.00	-62.40	534.00
MEMBERSHIPS, DUES & REGISTRATION FEES	3,996.46	3,996.00	2,029.19	3,996.00
FREIGHT	1,017.57	2,000.00	554.79	2,000.00
COMMUNICATIONS SERVICES	5,376.64	6,500.00	5,695.32	6,100.00
ADVERTISING	295.00	1,000.00	653.07	1,000.00
ACCOUNTING & AUDIT SERVICES	.00	.00	.00	.00
LEGAL SERVICES	4,777.00	.00	.00	1,000.00
ENGINEERING SERVICES	14,103.58	12,000.00	434.44	11,000.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	141,131.62	241,265.00	200,428.08	327,500.00
CONTRACTED REPAIRS & MAINTENANCE	1,045.34	31,000.00	21,214.44	38,000.00
LAND, BUILDING AND EQUIPMENT RENTALS	7,725.00	9,000.00	23,536.91	24,700.00
LICENSES & PERMITS	8,206.96	1,000.00	30,990.85	500.00
INSURANCE	1,942.07	2,100.00	2,919.43	500.00
SOFTWARE SUPPORT	.00	.00	.00	.00
CONSUMABLE SUPPLIES	109,016.31	130,750.00	83,312.58	148,250.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	8,476.08	14,500.00	9,662.63	17,700.00
NON CAPITAL ASSETS	49,460.13	115,300.00	90,323.68	147,000.00
GRANTS TO NON GOVERNMENT ORGANIZATIONS	14,433.07	.00	.00	.00
INTEREST & BANK CHARGES	.00	.00	.00	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TOTAL: PARKS & OPEN SPACES	987,425.38	1,310,507.00	1,214,113.11	1,486,899.00
RECREATION & CULTURE COMMITTEE	.00	.00	.00	.00
RECREATION FACILITIES & PROGRAMS	11,058,369.73	12,477,014.00	11,863,145.11	12,585,936.00

Type: Municipal
 PERIOD: 2015/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
CULTURAL PROGRAMS & FACILITIES				
SALARIES, WAGES & BENEFITS	344,012.97	.00	383,402.31	.00
MILEAGE & SUBSISTENCE	13,286.20	1,121.00	15,560.30	1,460.00
MEMBERSHIPS, DUES & REGISTRATION FEES	45,470.10	450.00	47,158.61	475.00
FREIGHT	.00	100.00	.00	100.00
COMMUNICATIONS SERVICES	2,988.12	.00	3,439.87	3,465.00
ADVERTISING	6,531.83	5,970.00	9,449.56	6,970.00
ACCOUNTING & AUDIT SERVICES	1,200.00	.00	1,200.00	.00
LEGAL SERVICES	.00	.00	.00	.00
ENGINEERING SERVICES	.00	.00	.00	.00
ASSESSMENT SERVICES	.00	.00	.00	.00
CONTRACTED SERVICES - GENERAL	34,978.67	30,800.00	8,509.65	19,700.00
CONTRACTED REPAIRS & MAINTENANCE	.00	.00	168.00	.00
LAND, BUILDING AND EQUIPMENT RENTALS	3,519.05	.00	1,436.68	5,793.00
LICENSES & PERMITS	.00	.00	.00	.00
INSURANCE	505.90	111.00	8,309.94	.00
SOFTWARE SUPPORT	.00	.00	3,613.56	.00
CONSUMABLE SUPPLIES	71,502.79	5,320.00	66,374.35	2,370.00
PURCHASE OF NATURAL GAS	.00	.00	.00	.00
UTILITIES	6,089.25	6,755.00	5,801.23	.00
NON CAPITAL ASSETS	.00	.00	.00	.00
GRANTS TO NON GOVERNMENT ORGANIZAZTIONS	44,480.10	504,088.00	46,253.61	574,406.00
INTEREST & BANK CHARGES	681.68	.00	620.80	.00
DEBENTURE PAYMENTS	.00	.00	.00	.00
TOTAL: CULTURAL PROGRAMS & FACILITIES	575,246.66	554,715.00	601,298.47	614,739.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
CAPITAL REVENUES				
SALE OF EQUIPMENT & VEHICLES	193,606.48	-77,000.00	422,974.99	-205,000.00
FEDERAL & PROVINCIAL GRANTS	-1,146,968.56	-1,328,202.00	-292,568.52	-2,783,059.00
NON GOVERNMENT CONTRIBUTIONS	-558,866.64	-327,296.00	-276,662.50	-93,625.00
TRANSFERS FROM RESERVES	-8,098,667.93	-9,883,456.64	-6,818,535.24	-30,631,652.00
TOTAL: CAPITAL REVENUES	-9,610,896.65	-11,615,954.64	-6,964,791.27	-33,713,336.00

CAPITAL EXPENDITURES

ENGINEERED STRUCTURES

GENERAL ADMINISTRATION	84,367.22	.00	365,440.00	.00
COMMON SERVICES	.00	.00	.00	.00
ROADS & STREETS	633,313.79	8,820,661.64	5,888,692.25	38,464,977.00
AIRPORT	.00	350,000.00	23,444.40	300,000.00
STORM WATER	39,891.27	.00	795,430.87	.00
WATER	666,676.91	5,493,073.00	394,622.33	9,528,349.00
SEWER	3,588,193.99	2,014,306.00	1,427,676.22	136,500.00
RESOURCE RECOVERY	166,035.70	321,007.00	169,901.26	1,177,538.00
NATURAL GAS	20,867.80	1,359,132.00	80,024.03	.00
REC FACILITIES & PROGRAMS	241,016.76	1,253,002.00	799,917.67	727,763.00
TOTAL: ENGINEERED STRUCTURES	5,440,363.44	19,611,181.64	9,945,149.03	50,335,127.00

BUILDINGS

FIRE PROTECTION	.00	1,700,000.00	.00	.00
PEACE OFFICERS	.00	.00	.00	.00
COMMON SERVICES	.00	.00	.00	600,000.00
ROADS & STREETS	128,596.35	971,404.00	789,710.85	198,802.00
WATER	.00	.00	.00	.00
SEWER	.00	.00	.00	.00
NATURAL GAS	.00	.00	.00	.00
RESOURCE RECOVERY	.00	60,000.00	51,548.50	.00
REC FACILITIES & PROGRAMS	733,399.15	1,045,397.00	594,389.00	437,276.00
TOTAL: BUILDINGS	861,995.50	3,776,801.00	1,435,648.35	1,236,078.00

MACHINERY & EQUIPMENT

GENERAL ADMINISTRATION	17,826.15	234,571.00	232,608.40	129,800.00
FIRE PROTECTION	188,895.00	27,000.00	64,399.96	.00
COMMON SERVICES	1,165,123.18	1,028,785.00	902,788.00	2,094,589.00
ROADS & STREETS	150,859.74	.00	.00	.00
AIRPORT	.00	.00	.00	.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
WATER	27,464.15	481,000.00	.00	506,000.00
SEWER	.00	35,000.00	7,740.12	27,000.00
RESOURCE RECOVERY	.00	.00	21,040.86	7,700.00
ENVIRONMENT SERVICES	.00	24,595.00	28,098.00	.00
AGRICULTURE SERVICES	.00	.00	.00	.00
REC FACILITIES & PROGRAMS	.00	252,000.00	61,021.66	200,000.00

TOTAL: MACHINERY & EQUIPMENT	1,550,168.22	2,082,951.00	1,317,697.00	2,965,089.00
LAND				
COMMON SERVICES	.00	.00	.00	.00
ROADS & STREETS	.00	150,000.00	.00	150,000.00
ECONOMIC DEVELOPMENT	.00	.00	.00	605,000.00
REC FACILITIES & PROGRAMS	.00	.00	.00	.00

TOTAL: LAND	.00	150,000.00	.00	755,000.00
VEHICLES				
FIRE PROTECTION	784,338.62	550,000.00	333,781.30	375,000.00
PEACE OFFICERS	.00	40,000.00	41,727.85	.00
COMMON SERVICES	204,310.70	480,000.00	200,066.63	555,000.00

TOTAL: VEHICLES	988,649.32	1,070,000.00	575,575.78	930,000.00
COMPUTER SOFTWARE				
GENERAL ADMINISTRATION	28,685.00	250,804.00	137,269.60	117,745.00
WATER	.00	.00	.00	.00
RESEOURCE RECOVERY	.00	.00	12,038.00	.00

TOTAL: COMPUTER SOFTWARE	28,685.00	250,804.00	149,307.60	117,745.00
TRANSFERS TO RESERVES				
GENERAL ADMINISTRATION	41,364.66	.00	104,745.21	.00
FIRE PROTECTION	.00	.00	1,700,000.00	.00
PEACE OFFICERS	.00	.00	.00	.00
COMMON SERVICES	6,085.00	.00	260,988.91	.00
ROADS & STREETS	27,552,600.55	11,321,213.00	21,556,150.80	8,100,000.00
AIRPORT	.00	.00	.00	.00
WATER	3,109,535.85	4,542,000.00	5,578,312.30	.00
SEWER	586,584.00	.00	27,000.00	.00
RESOURCE RECOVERY	26,175.30	605,000.00	810,537.77	.00
NATURAL GAS	840,000.00	.00	500,000.00	.00
RECREATION FACILITIES & PROGRAMS	2,132,910.00	.00	748,606.81	.00

TOTAL: TRANSFERS TO RESERVES	34,295,255.36	16,468,213.00	31,286,341.80	8,100,000.00

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CAPITAL BUDGET
FOR THE 2016 FISCAL YEAR

Type: Municipal
PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
TOTAL: CAPITAL EXPENDITURES	43,165,116.84	43,409,950.64	44,709,719.56	64,439,039.00
TOTAL: REPORT	33,554,220.19	31,793,996.00	37,744,928.29	30,725,703.00

Type: Municipal
 PERIOD: 2016/12/31

	2014 ACTUAL	2015 BUDGET	2015 ACTUAL	2016 BUDGET
GENERAL MUNICIPAL REVENUES				
PROPERTY TAXES				
RESIDENTIAL	-5,706,257.06	-5,948,804.00	-5,925,932.97	-64,758,416.00
NON RESIDENTIAL	-7,577,081.52	-9,016,704.00	-9,511,913.86	.00
FARMLAND	-136,408.54	-112,634.00	-135,203.77	.00
MACHINERY & EQUIPMENT	-17,224,698.31	-29,299,653.00	-29,445,446.76	.00
LINEAR PROPERTY	-23,699,327.52	-29,012,936.00	-29,203,615.37	.00
ELECTRIC POWER GENERATION	-3,166.17	-3,217.00	-3,221.50	.00
FEDERAL RESIDENTIAL	-2,569.31	-2,368.00	-2,672.53	.00
FEDERAL NON RESIDENTIAL	-23,170.44	-25,946.00	-22,891.97	.00
PROVINCIAL RESIDENTIAL	-38,981.99	-36,501.00	-7,163.76	.00
PROVINCIAL NON RESIDENTIAL	-180,836.60	-175,256.00	-171,750.83	.00
TOTAL PROPERTY TAXES	-54,592,497.46	-73,634,019.00	-74,429,813.32	-64,758,416.00
ALBERTA SCHOOL FOUNDATION REQUISITION	7,761,846.95	8,338,712.00	8,342,028.06	.00
GREATER NORTH FOUNDATION REQUISITION	794,450.09	846,703.00	845,866.98	.00
TOTAL REQUISITIONS	8,556,297.04	9,185,415.00	9,187,895.04	.00
NET PROPERTY TAXES	-46,036,200.42	-64,448,604.00	-65,241,918.28	-64,758,416.00
OIL WELL DRILLING LICENSES	-156,405.52	-100,000.00	-73,692.69	-65,000.00
SALE OF GOODS & SERVICES	.00	.00	.00	.00
PENALTIES & COSTS	-189,969.35	-190,000.00	-218,135.12	-250,000.00
LICENSES & PERMITS	.00	.00	.00	.00
WORKERS' COMPENSATION REBATE	-95,922.44	.00	-85,684.92	.00
FINES	.00	.00	.00	.00
INTEREST & DIVIDENDS	-984,424.86	-645,500.00	-1,066,784.64	-983,629.00
LEASES & RENTALS	-9,721.76	-10,000.00	-9,599.51	-10,000.00
COST RECOVERIES	.00	.00	.00	.00
GAIN/LOSS - SALE OF CAPITAL ASSETS	-902,656.41	-980,000.00	-1,731,501.71	.00
FEDERAL & PROVINCIAL GRANTS	-3,000,000.00	-2,000,000.00	-2,000,000.00	-1,000,000.00
NON GOVERNMENT GRANTS	.00	.00	.00	.00
TRANSFER FROM RESERVES	.00	.00	.00	.00
TOTAL: REVENUES	-51,375,300.76	-68,374,104.00	-70,427,316.87	-67,067,045.00